

# Restructuring Clinical Experiences

SREB Council on Collegiate Education for Nursing  
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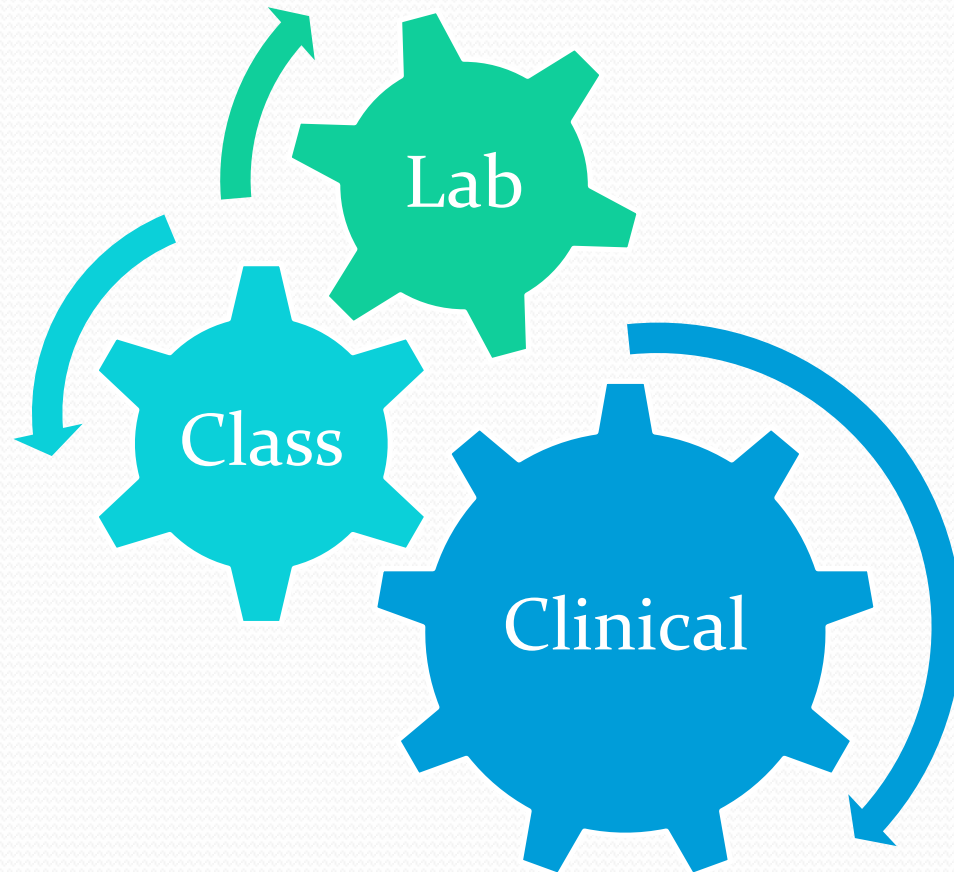
School of Nursing, The University of North Carolina at Chapel Hill

President, International Nursing Association for Clinical Simulation and  
Learning (INACSL)

# Think – Pair - Share

- Reflect on your first day of clinical as a student
  - What were you thinking?
  - What were you most concerned about?
  
- Reflect on your first day of clinical as clinical faculty
  - What were you thinking?
  - What were you most concerned about?

# Tripartite



# Our Focus

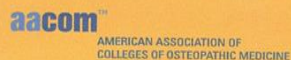
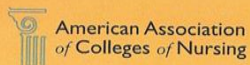


# Institute of Medicine Health Professions Education Framework

All health professionals should be educated to deliver *patient-centered care* as members of an *interdisciplinary team*, emphasizing *evidence-based practice, quality improvement approaches, [safety]* and *informatics*.

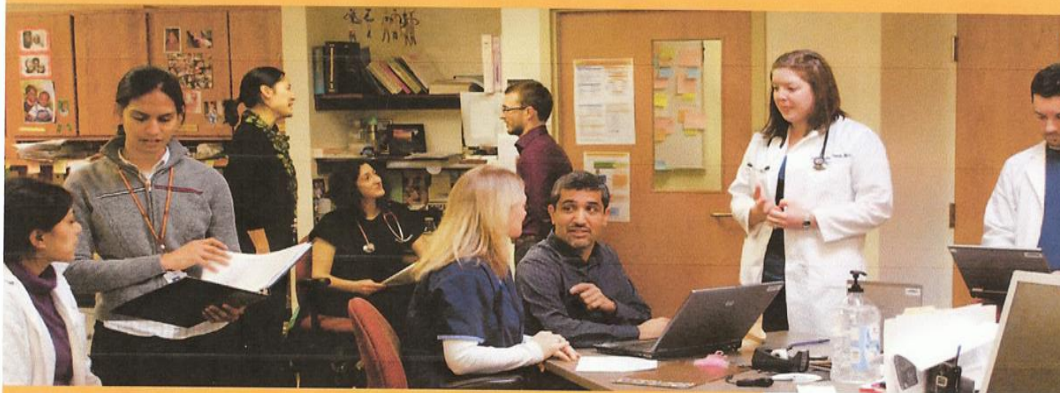


*Committee on Health Professions Education Institute of  
Medicine (2003)*



## Core Competencies for Interprofessional Collaborative Practice

Sponsored by the Interprofessional Education Collaborative\*



Report of an Expert Panel  
May 2011

\*IPEC sponsors:  
American Association of Colleges of Nursing  
American Association of Colleges of Osteopathic Medicine  
American Association of Colleges of Pharmacy  
American Dental Education Association  
Association of American Medical Colleges  
Association of Schools of Public Health



# Patient Safety

- What is the issue?
  - 20% chance of dying from adverse event
  - of 270,491 deaths, 238,337 were potentially preventable (2004-2006) [only 32,145 were not]
  - 1999 IOM report 100,000 deaths annually
    - 273 per day
    - 11 per hour
    - 1 every five minutes
    - OR one - two 747 crash each day for a year
  - 400,000+ medication errors per year
  - \$8-29 billion spent annually

# Lecture *alone* will not create the behavior change required

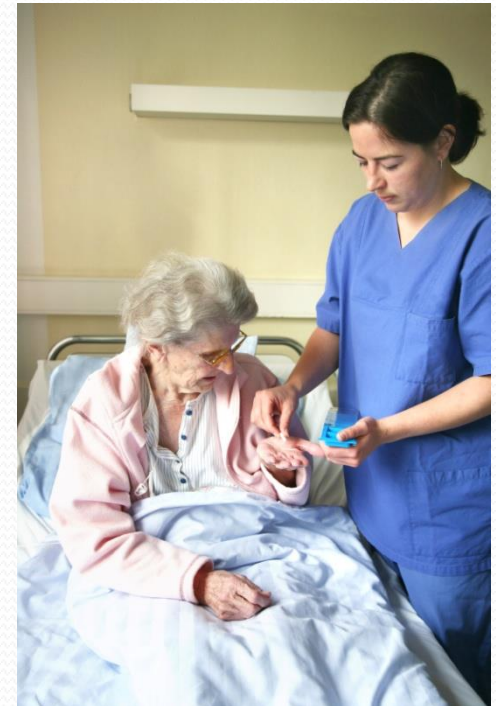
Knowing



to *application* of the knowledge.

We expect our learners to go beyond *learning* knowledge . . .

Doing





# Creating meaningful learning experiences

*“What is essential for nursing [interprofessional] educators is helping students make the connections between acquiring and using knowledge. We call this **teaching for a sense of salience.**”*

Benner, P., Sutphen, M., Leonard, V., & Day, L. (2010). *Educating Nurses. A Call for Radical Transformation*, p.94. San Francisco: Josey-Bass.

# Welcome to Today's Briefing

- You are an employee of the  
*Visual Impact Advertising Agency*
- Review recently received *rough* draft of the flyer for an upcoming event

# Instructions

- Select a partner with whom to discuss the poster design.
- Decide who will be partner A and who will be partner B
- Take 1 minute to look at the picture
- **Do not dwell on the picture. Look at it only long enough to “take it all in” once.**
- Make a mental note of the items you see in the picture



Group A **CLOSE** your eyes

Group B – the poster is for

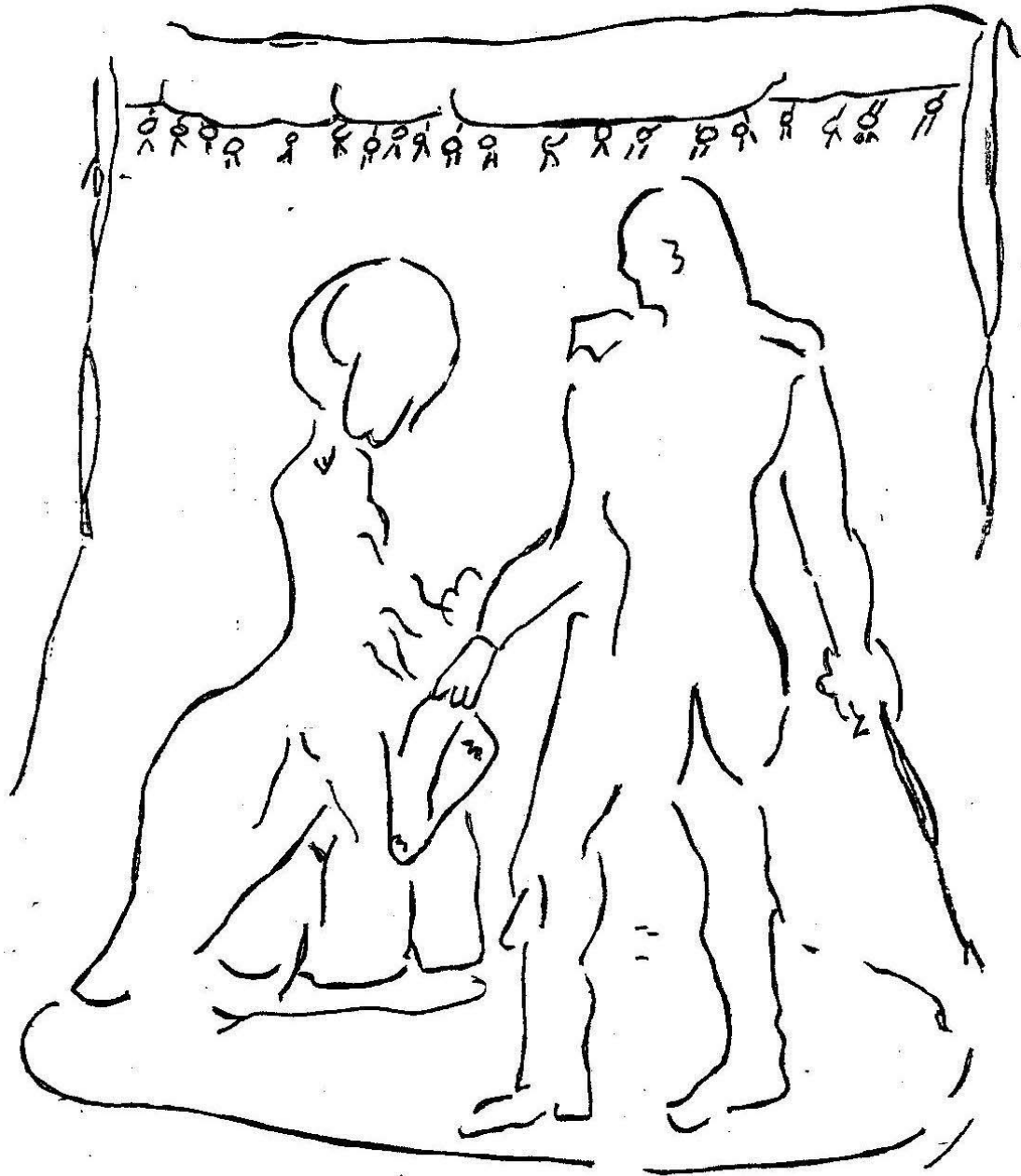
ball room dancing

Group B CLOSE your eyes

Group A – open your eyes  
the poster is for

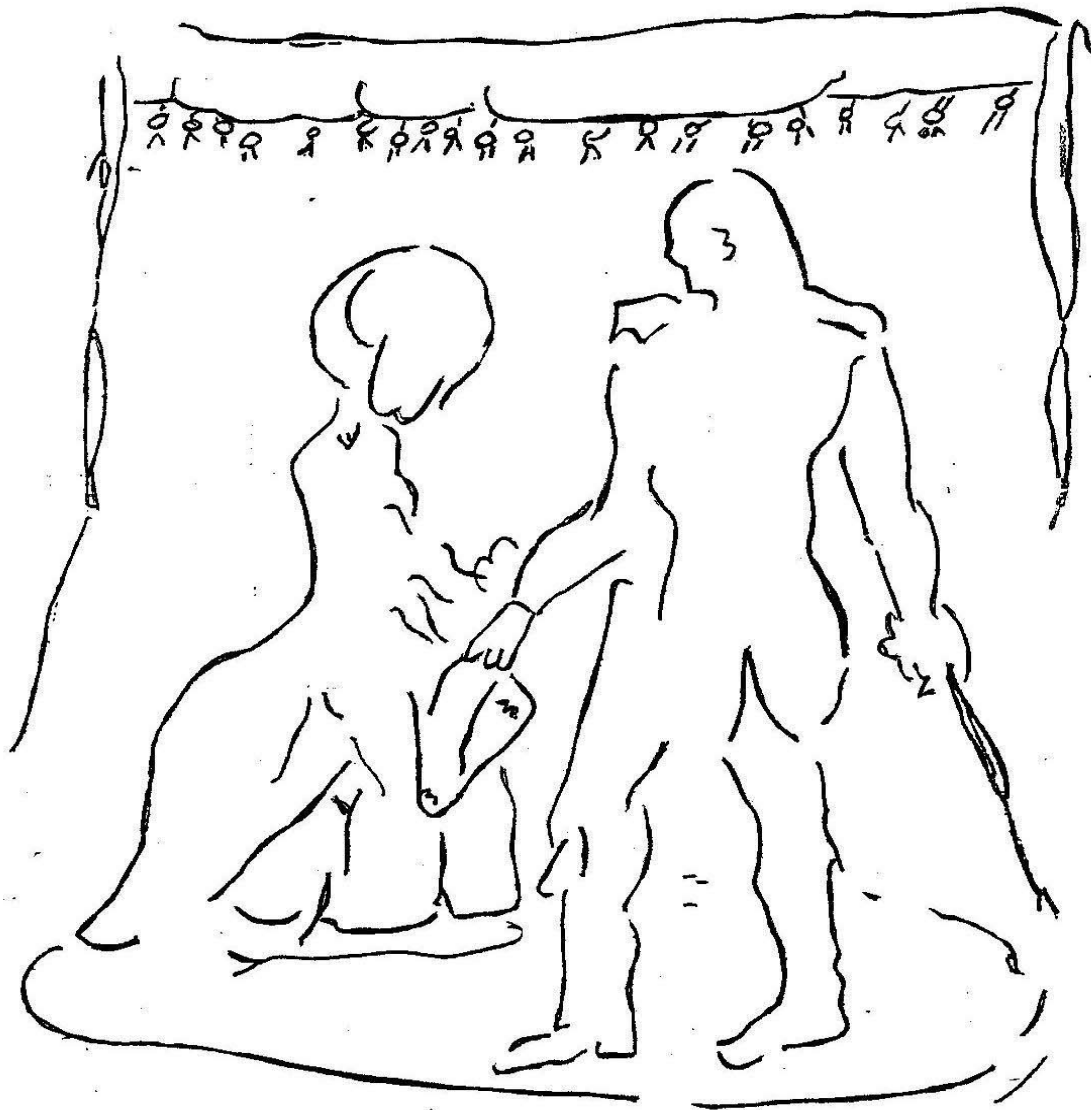
**a circus act**





# Communication Exercise

- Take 45 seconds each to share what you saw with the person next to you
  - Discuss similar and different views





Did you see a ...

man?

woman?

animal?

whip?

sword?

man's hat?

ball?

fish?

**QSEN Competencies**

***Patient-centered Care***

***Teamwork & Collaboration***

<http://qsen.org/communication-picture-exercise/>

# Restructuring Clinical Experiences

- Why?
- What?
  - Co-create a spirit of inquiry
  - Share vigilance around patient safety
  - Model collegiality within psychologically safe environment
- How?
  - Clinical Faculty fully deployed keeping patient(s) safe while teaching
  - Tweak what doing to make connections without piling on more to do

# Engaging learners with questions

---

What stands out?

---

What are you concerned about for the patient?

---

What action will you take? Why? What else could it be?

---

Talk ***out loud*** about the safety surveillance you do automatically. Model what you want to see.



# Patient Presentations

Use safety tools/language such as briefings, huddles, checklist, SBAR

- **Situation**
- **Background**
- **Assessment**
- **Recommendation**

# SBAR

- Situation
  - I am taking care of . . .
  - I have just assessed her/him and vital signs , etc. are
- Background
  - Brief history
- Assessment
  - This is what I think is going on . . .
  - I am concerned about . . .
- Recommendation
  - My plan of care is . . .
  - My patient has the following today . . .
  - I have questions about . . .
  - I would like to have your assistance with . . .

# Effective Teamwork in Action +++



January 15, 2009 US Airway Flight 1549

# Learn from mistakes

- Discuss near misses
- Talk about errors that have happened
- Use AHRQ M&M to build simulated learning events or discuss in post conference
- Use real cases to illustrate how easy it is to make a mistake
  - Individual
  - System issues

# Read this?!

- Icdnuolt blveiee taht I cluod aulacly uesdnatnrd waht I was rdgnieg. The phaonmneal pweor of the hmuan mnid aoccdrnig to rscheearch at Cmabrigde Uinervtisy, it deosn't mttar in waht oredr the ltteers in a wrod are, the olny iprmoatnt tihng is taht the frist and lsat ltteer be in the rghit pclae. The rset can be a taotl mse and you can sitll raed it wouthit a porbelm. Tihs is bcuseae the huamn mnid deos not raed ervery lteter by istlef, but the wrod as a wlohe.

Amzanig huh?



10

units/ml

100

units/ml

1,000

units/ml

10,000

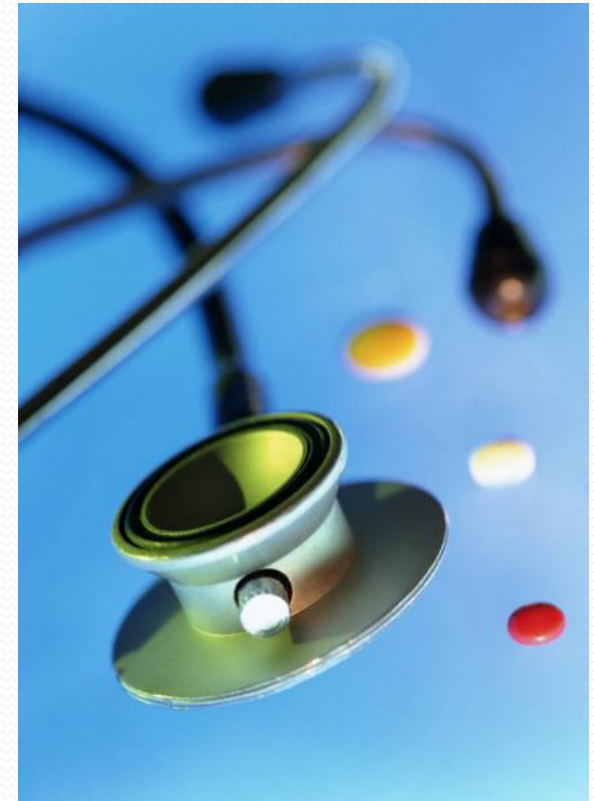
units/ml





# Pharmacology Competency

- Teach nursing content in silos as well
  - Pharmacology
  - Medication administration
- Competency exam students have to apply both within a timed test – focus on:
  - Patient-centered Care
  - Teamwork and Collaboration
  - Evidenced-based Practice
  - Safety (If make medication error in any of the competency exams has to complete variance report)





## QSEN Institute

Comprehensive, competency based resources to empower nurses with knowledge, skills, & attitudes to improve quality & safety across healthcare system

[Find out more about QSEN >](#)

### NEWS

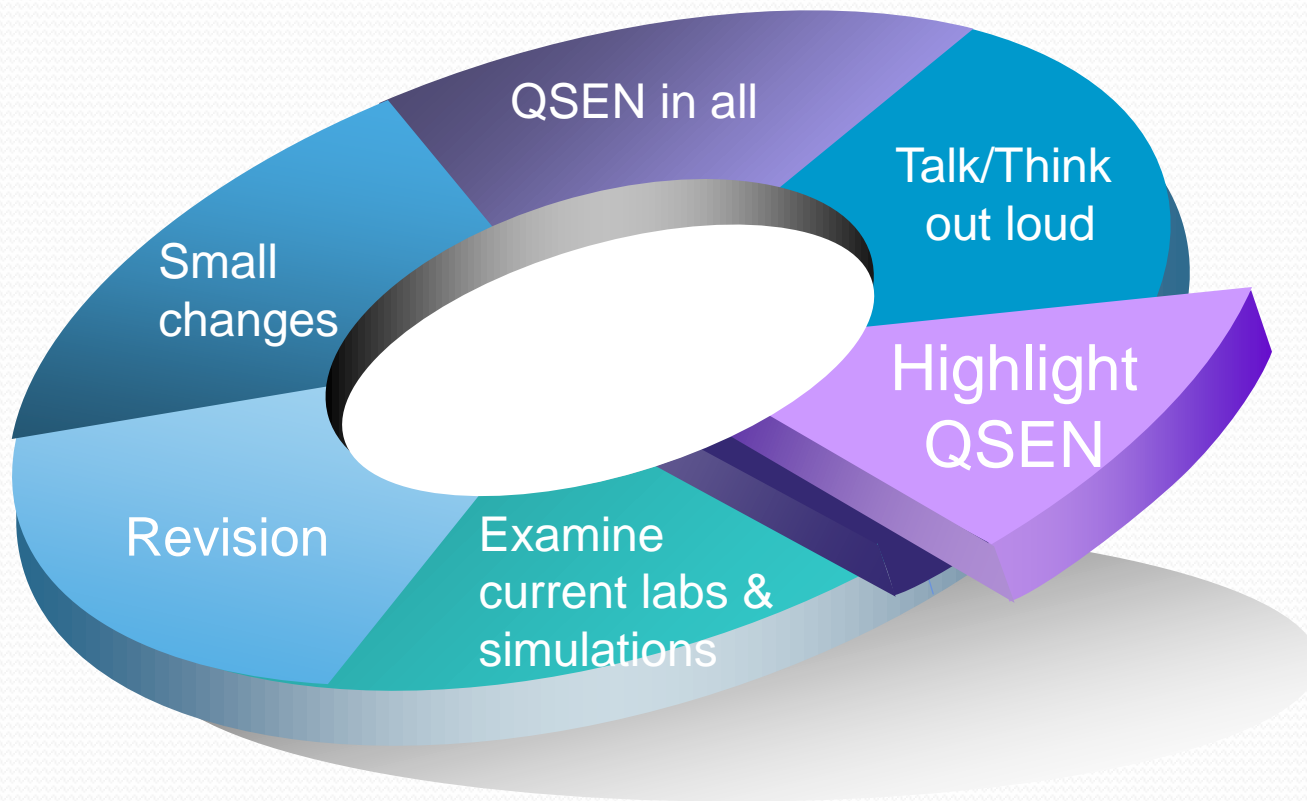
[MORE POSTS »](#)

OCT  
21

SEP  
06

SEP  
05

# Integrating QSEN Competencies



# Enhancing Safety Awareness

## Quality & Safety Monitor

- Author: Laurie Palmer
- <http://qsen.org/quality-and-safety-monitor-assignment-2/>

## Staff Workarounds

- Author: Lisa Day
- <http://qsen.org/staff-workarounds-assignment/>

# Quality and Safety Monitor – Laurie Palmer

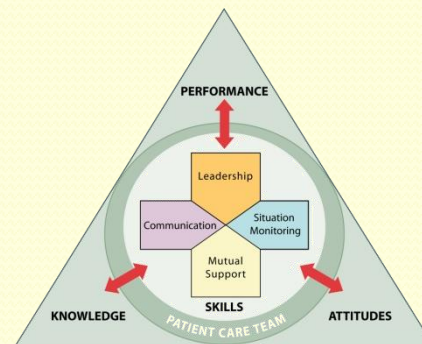
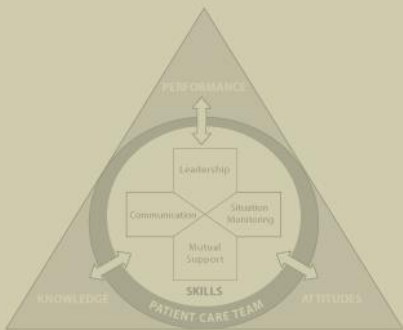
- Each week one student assigned role of Quality & Safety Monitor
- Use a checklist to assess all the student assigned students
- Include patient
- Collaborate with fellow student to discuss safety concerns
- Patient teaching around safety
- Report given at post-conference

<http://qsen.org/quality-and-safety-monitor-assignment-2/>

# Staff Workarounds - Lisa Day

- Choose a nursing policy or procedure
  - Find the policy (was it easy to locate)
  - Do RNs on unit know where it is – how initially disseminated
  - Is policy EBP? Review current standards from professional organizations
  - Observe RNs and students in performing chosen policy – note deviations, why deviations
  - Discuss why RN might deviate from policy – consider challenges
  - Discuss proper response when discover unsafe practice
- <http://qsen.org/staff-work-arounds-assignment/>





# TeamSTEPPS

Strategies and Tools  
to Enhance Performance  
and Patient Safety



Agency for Healthcare Research and Quality  
Advancing Excellence in Health Care • [www.ahrq.gov](http://www.ahrq.gov)

PATIENT  
SAFETY



<http://teamstepps.ahrq.gov/>

# Two-Challenge Rule

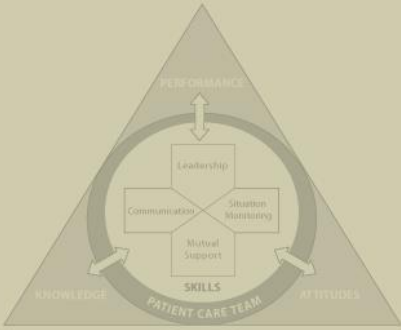
Invoked when an initial assertion is ignored...

It is your *responsibility* to assertively voice your concern at least *two times* to ensure that it has been heard

The member being challenged must acknowledge

If the outcome is still not acceptable

- Take a stronger course of action
- Use supervisor or chain of command



K



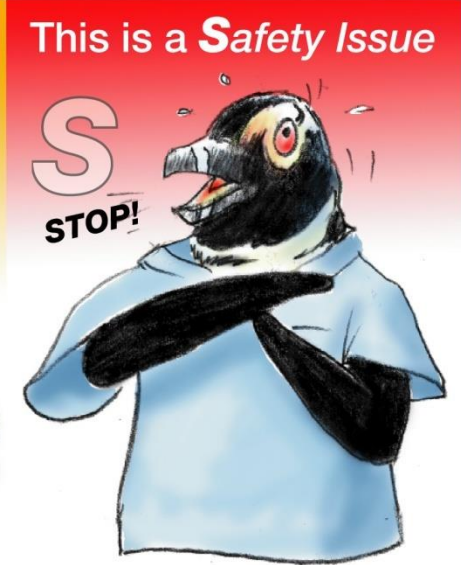
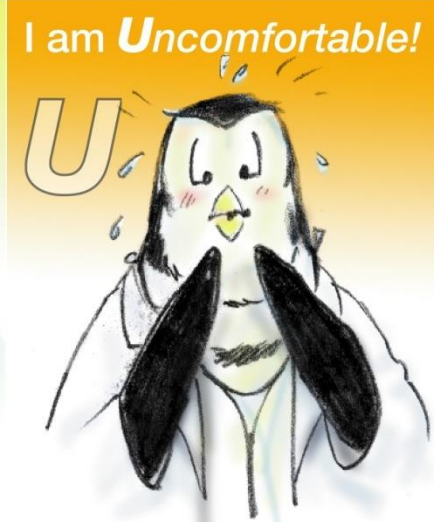
Agency for Healthcare Research and Quality  
Advancing Excellence in Health Care • www.ahrq.gov

PATIENT  
SAFETY



<http://teamstepps.ahrq.gov/>

K



Please Use CUS Words  
but *only* when appropriate!



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PATIENT  
SAFETY



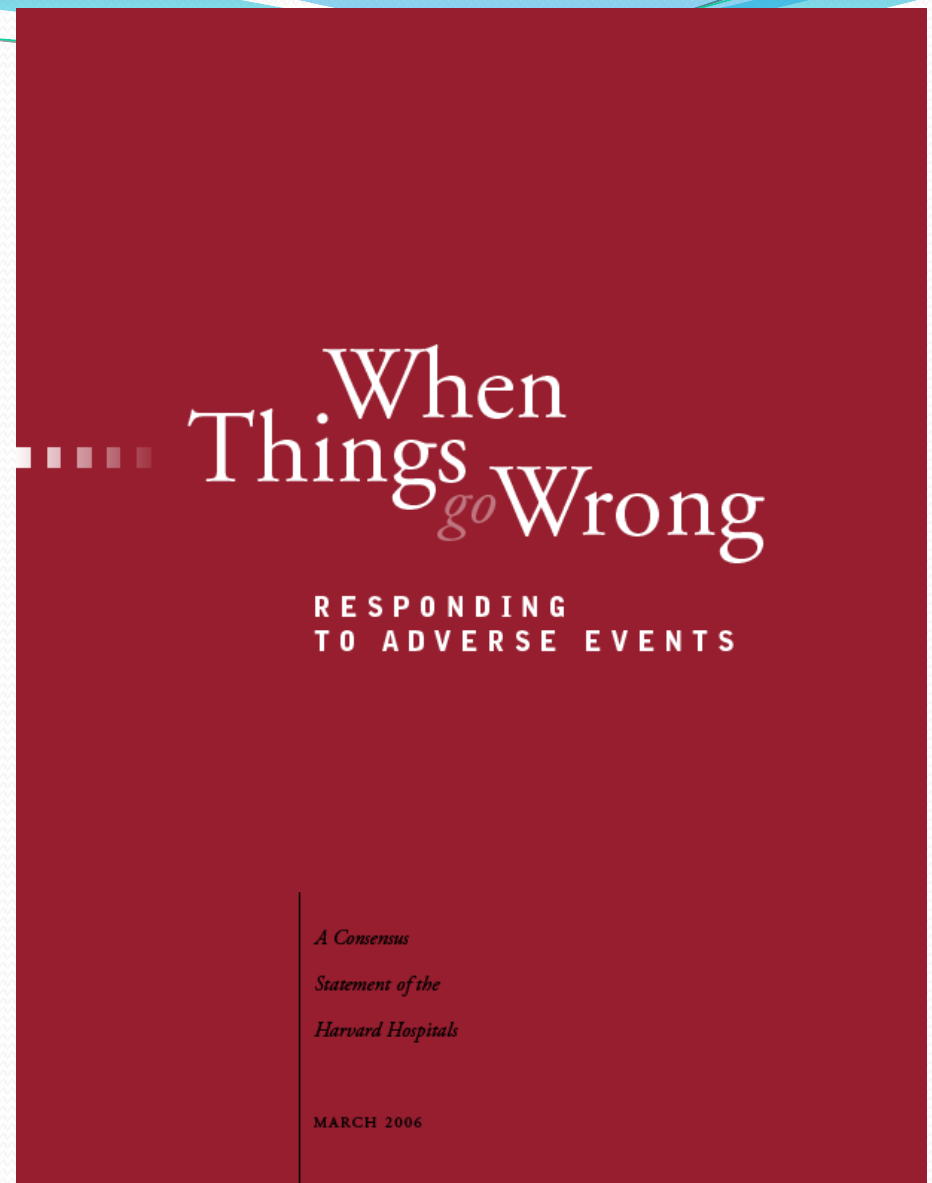
# Just Culture demonstrated

- Teaching Assistant made an error - distributed expired saline to students for administration
- This strategy can enhance students understanding of near misses or mistakes.

# Quality Improvement

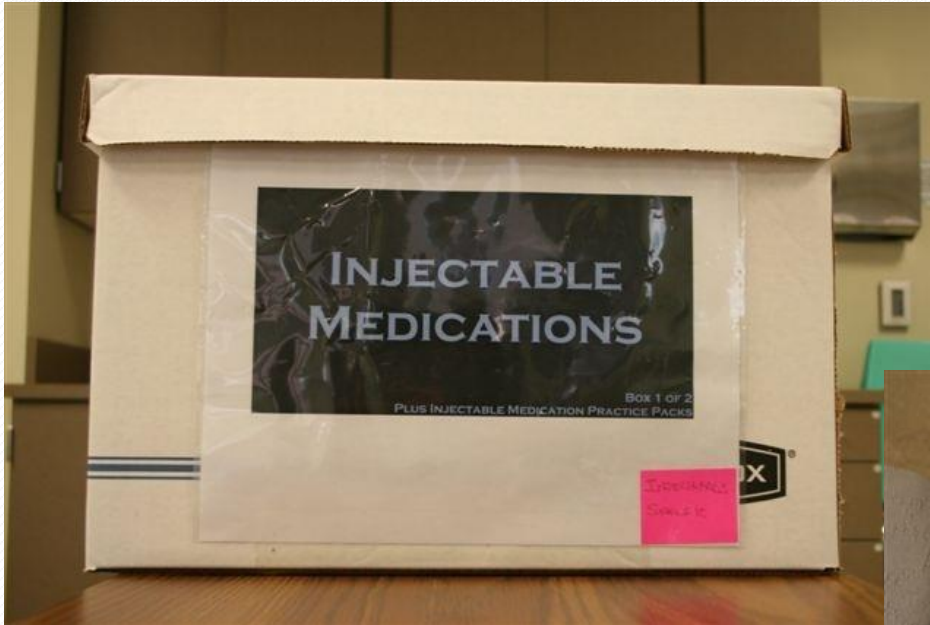
## Just Culture in **ACTION**

- Injection lab
- Error made . . .
- *Walk the Talk*



<http://www.ihi.org/IHI/Topics/PatientSafety/SafetyGeneral/Literature/WhenThingsGoWrongRespondingtoAdverseEvents.htm>

# Teaching Box



# Error Disclosure

- Teaching Assistant to Lab Director
- Director to Infectious Disease and Supervisors
- Teaching Assistant to Students



# Root cause analysis

- Data Collection
- Casual factor analysis
- Root cause identification
- Recommendation generation
- Implementation





STERILE IN-DATE  
SUPPLIES FOR  
STUDENT  
INJECTIONS

INJECTABLE  
MEDICATIONS

EXEL  
HYPODERMIC  
DISPOSABLE

EXEL  
HYPODERMIC  
DISPOSABLE

# INJECTABLE MEDICATIONS

Contains Sharps for Disposal  
See Use and Disposal Label

Contains Sharps for Disposal  
See Use and Disposal Label

Sterile Injection Supply Expiration Dates

1 ml syringe	05/2012
Eclipse Safety Needle	12/2011
30 ml 0.9 NaCl	9/1/2009

CE

KEND  
QUICK

30 ml  
0.9 NaCl  
CE

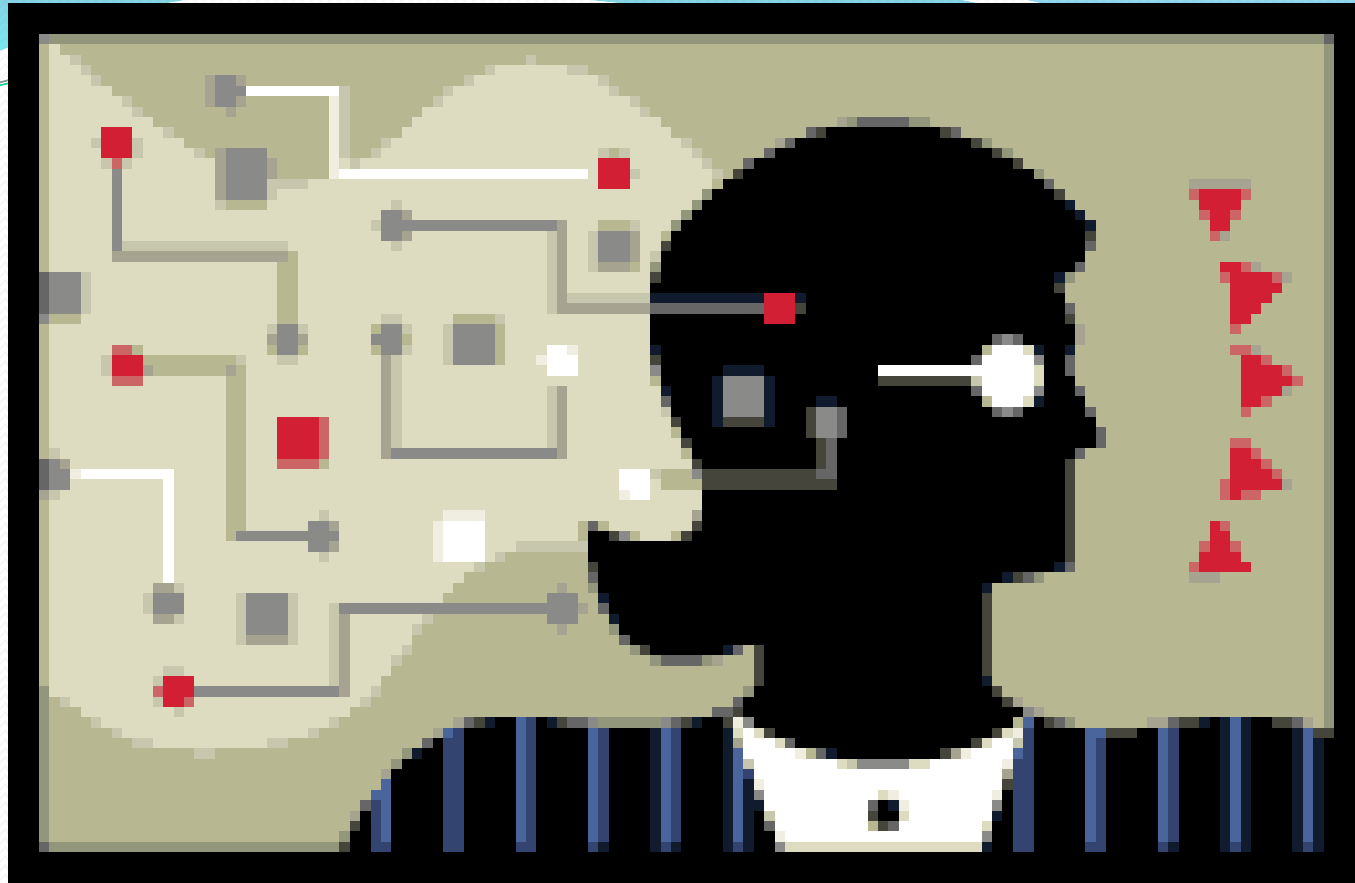
# INJECTABLE MEDICATIONS

BOX 1 OF 2  
PLUS INJECTABLE MEDICATION PRACTICE PACK

STERILE IN-DATE  
SUPPLIES FOR  
STUDENT  
INJECTIONS

### Sterile Injection Supply Expiration Dates

1 ml syringe	05/2012
Eclipse Safety Needle	12/2011
30 ml 0.9 NaCl	9/1/2009



**Structured simulations encourage students  
to think as opposed to memorize.**

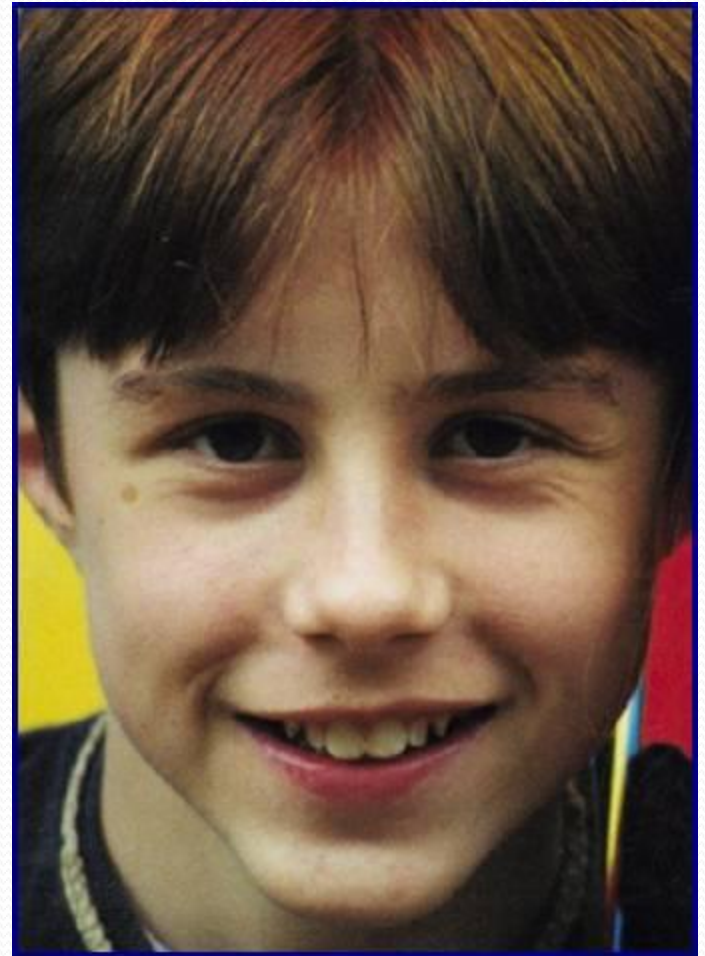
Olesinski, R. (1998)



# The Story of Lewis Blackman

Transparent Health®, 2009

- Putting faces with Medical Error
- Chronicles the care trajectory of a vibrant, gifted, healthy 15-year-old boy who entered the hospital for what was believed to be a low-risk elective surgery and who died *100 hours* later due to medical errors.
- Let's consider Lewis' story



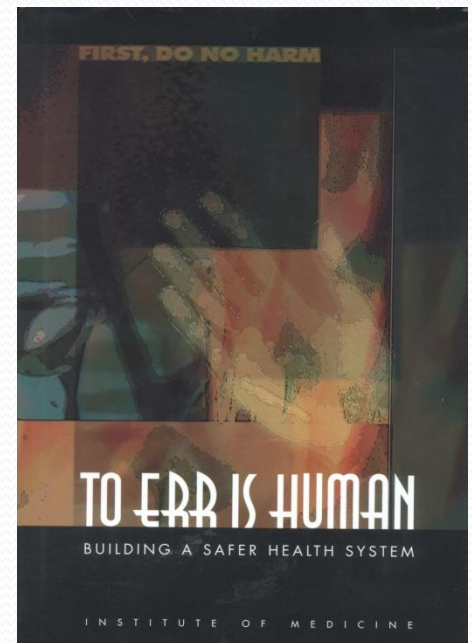
*If Lewis had been **ANYWHERE** but in a hospital he would be alive today – The hospital was the one place We were not able to get him the medical attention he needed*

Helen Haskill, mother

# *To Err is Human*



“It is simply not acceptable for patients to be harmed by the same health care system that is supposed to offer healing and comfort”



# Transforming Healthcare

Professional  
knowledge

Systems Knowledge

Individual  
Learning

Team Learning

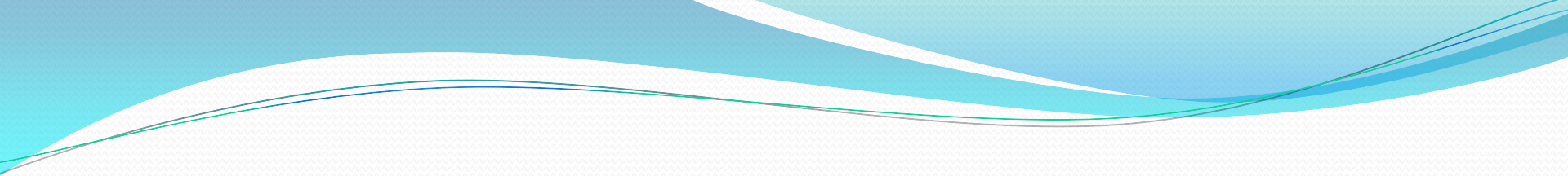
Blame  
Individual

Just Culture

Discipline  
focus

Interprofessional  
focus





If we are teaching as we were taught, then we're preparing students for a health care system that no longer exists!

Diekelmann, 2002; NLN, 2003; Oesterle & O'Callaghan, 1996;  
Porter- O'Grady, 2003

## Contact Information

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President, International Nursing Association  
for Clinical Simulation and Learning



# NC Board of Nursing

Information Crystal Harris mentioned

Just Culture Information

- <http://www.ncbon.com/dcp/i/nursing-education-resources-for-program-directors-just-culture-information>

NCBON Just Culture STUDENT PRACTICE EVENT  
EVALUATION TOOL (SPEET)

- <http://www.ncbon.com/myfiles/downloads/just-culture-speet.pdf>