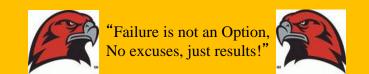


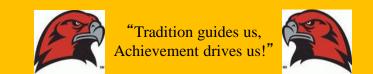
Changing School Culture: End the Confusion

Michelle Dillard, Assistant Superintendent Area 4



Mission

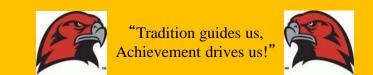
- What is your school mission?
 - -How many of you know your school mission?



Seneca High School Mission Statement

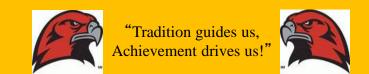
• "The mission of Seneca High School is to prepare scholars for college and career goals as measured by state academic standards. We are committed to providing an environment and system of support to assure all scholars are successful."





Vision

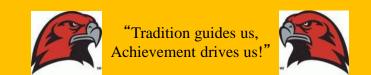
- What is your school vision?
- How many of you know your school vision?



Seneca's Vision

• "Seneca High School is a positive, caring community where champions and scholars are committed to becoming an exemplary model for success in a global society."





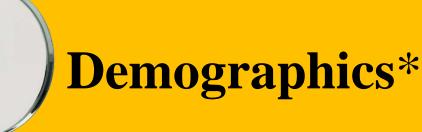


We're on the rise!

2011-2012 = 1,381 students

2012-2013 = 1,483 students

2013-2014 (district projection) = 395 scholars



- 45% Caucasian
- 41% African American
- 11% Hispanic
- 3% primarily Asian or mixed race
- 53% male
- 47% female

- 13% Exceptional Child Education program (ECE) students
- 17.6% speak English as their Second (or third or fourth) Language
- 76.7% are on free or reduced lunch status

* Numbers based on 2012-2013 school year





30-60-90 Plan

- Development of Turnaround Team
- Turnaround Team identified three areas of growth
 - Academic Performance
 - Transforming School
 Culture
 - Data Informed Decisions

SENECA'S BIG ROCK PLAN FOR PROGRESS

"HARD WORK, DEDICATION, COMMITMENT"

BIG ROCK A: ACADEMIC PERFORMANCE

TEACHERS AND ADMINISTRATORS CONNECT STANDARDS, INSTRUCTION, AND ASSESSMENT TO INCREASE AND MONITOR STUDENT ACHIEVEMENT.

In the first 30 days, we will know we are successful when:

• 100% of teachers have been trained on the PLC process, roles, responsibilities, and are informed of team assignment.

The measures/evidence we will use are:

- · PLC training agendas and notes
- · Training sign-in sheets, exit slips, and reflections
- · PLC planning notes and products
- Lesson modifications (IEP)

Big Rock B: Transforming School Culture

School staff work together with students, parents, and community to create a school culture that promotes high expectations for all students.

In the first 30 days, we will know we are successful when:

- Teachers and administrators are actively building an academic and behavioral culture of learning.
- · Vision, Mission, and Belief Statements are created and communicated to all stakeholders
- Operation Beautification Building projects are apparent

The measures/evidence we will use are:

- PD agendas and notes
- Syllabi
- · Classroom Learning Walks
- Student work samples
- HAWKS Time surveys and discussions
- Building appearance

Big Rock C: Data-Informed Decisions

School staff identifies and uses real-time data to maximize student achievement.



In the first 30 days, we will know we are successful when:

- Teachers and administrators are aware of the importance of formative assessments.
- · Teachers begin to analyze student achievement in terms of individual student progress and mastery of standards.
- · Students are aware of their progress and learning in each class
- TELL (Teaching, Empowering, Leading, & Leaming) survey and CSS (Comprehensive School Survey) data relevant to our
 three "rocks" is communicated to faculty and staff
- · Incoming freshmen are placed in appropriate math and literacy classes based on individual a cademic need

The measures/evidence we will use are:

- . PD agenda and sign in sheets on formative assessment
- Use of formative assessments is occurring
- PLC protocol (agenda, notes, and products centered on formative assessment)
- TELL survey & CSS data
- Flexible master schedule and freshmen rosters





30 Day Progress Reports

Progress Reports show growth on strategies associated with the 30-60-90 plan. This allows the instructional leadership team to review all initiatives. Initiatives are evaluated for effectiveness in increasing scholars achievement every 30 days.

SENECA'S BIG ROCK PLAN FOR PROGRESS
"HARD WORK, DEDICATION, COMMITMENT"
30 Days Progess Report(8-15-9/23)
DATE:9/23/2011
Rig Rock A: Academic Performance

Impler		How are strategies monitored and	Steps for Continuous Progress	Person(s)
during common plantime	Level of How are strategies monitored and measured for effectiveness?		(next steps/timeline)	Responsible
students, and strategies. Design meeting protocols Select and Train PLC teacher leaders by the ILT team and ERL Provide training on	FI	 PLCTeacher Leaders submit weekly agendas and minutes to the leadership team member assigned to support and monitor their team. Documents are reviewed and feedback is provided to the team. Leadership team members observe PLC meetings. 	Continue to support PD process by providing appropriate professional development. Next PD focus is creating and analyzing formative assessments. (11/4/11) Schedule opportunities for PLC Teacher Leaders to discuss PLC	Dillard

Big Rock B: Transforming School Culture

н					
	Strategies	Level of How are strategies monitored an measured for effectiveness?		Steps for Continuous Progress (next steps/timeline)	Person(s) Responsible
	B1. Vision/Mission/Belief statements: Develop collaboratively Communicate to staff, students, and parents Post in all classrooms and throughout the school	FI	 Principal administered and analyzed staff survey data related to mission, vision, and belief statements. 	Continue to publish throughout the school and community on written communications and spirit items (i.e. meeting agendas, bookmarks). (11/4/11)	Dillard
	B2. Student Behavior Non- negotiables: Review/revise established policies	PI	Principal administered and analyzed staff survey data related behavior non-	Provide PD on classroom management strategies that de-escalate situations where	White

Big Rock C: Data-Informed Decisions

Strategies	Level of	How are strategies monitored and	Steps for Continuous Progress	Person(s)
	Implementation	measured for effectiveness?	(next steps/timeline)	Responsible
C1. Data Room will be established and the purpose shared with staff.	Ħ	 Teacher requests for data and attendance at embedded PD sessions are observed. 	Implement ESS targeted intervention plan (Tier 3) based on performance data. (11/4/11) Continue to support classroom interventions (Tier 2) based on performance data (11/4/11)	Toler





- Development of Professional Learning Communities (PLCs)
 - Leadership training
 - Staff training

- Implementation of PLCs
 - Selecting leaders
 - Common planning
 - Formal schedule
 - Continuous support and monitoring



 Faculty began meeting as PLC groups, establishing norms and expectations for their work. Leadership team worked with teachers to develop a school-wide schedule for weekly learning opportunities. (PLC Team Learning **Opportunities**)

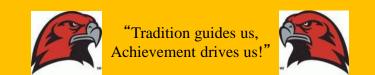
Tuesday	Wednesday	Thursday
8:00 Eng. 2 #109 Dillard/Ellison/Humphrey	7:45 Art #312 Silletto Davis	7:45 Biology #109 Minor Dillard
9:10 Eng. 4 #109 Donovan-Hughes Harbolt/Humphrey/Sweeney		
10:15-10:35 Edu #104 Layne <i>Jones</i>	10:50-11:10 Edu #104 Layne Jones	10:45-11:05 Int. 1B #211 Reichmuth Toler
		12:00 U.S. Hist. #109 Johnson Dillard
2:35 Faculty Learning Opportunties	2:35 PE/Health #109 Temple <i>Dearmond</i>	2:35 Eng. 1 #109 Jankowski Humphrey/Ellison
3:35 Business #109 Davis Harbolt	2:35 Alg. 1 #223 Berger/Cestaric Ramsey	2:35 WL #336 Ohlmonn Utley
	2:35 Physics #110 <i>Berger/</i> Hoffman	
	2:35 Eng. 3 #109	



SENECA'S LEARNING OPPORTUNITY PLANNING/MINUTES FORM

Team Name:Submitted By:	Date:
Members present:	
Members missing and why:	

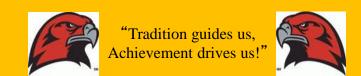
Agenda Items	Action	Next Step/End Date	Person(s) responsible



- Weekly PLC focus based on Rick and Becky DuFour's work:
 - What do we want students to learn? (Standards & Targets)
 - How do we know they have learned it? (Formative Assessments)
 - What do we do when they don't learn it? (Response To Intervention/RTI)
 - What do we do when they do get it? (RTI)

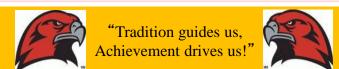


English 1 PLC



• PLC groups using SharePoint to track formative assessment, diagnostic/proficiency results, scholars targeted for interventions, and intervention results.

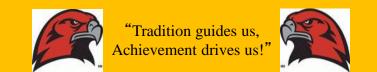
Geometry Tea	chers
Пуре	Name
	2nd Period Regrouping CFA 5.1, 5.2, 5.3, and Enrichment
	3rd Period Regrouping CFA 5.1, 5.2, 5.3, and Enrichment
	5th Period Regrouping CFA 5.1, 5.2, 5.3, and Enrichment
	Applying Trig and Volume (Data)
	Deriving the Equation of a Circle (Data)
	Geometry 3rd trimester Master List
	HIP Referrals and Tracking - 2
	HIP Referrals and Tracking
	Solve Problems wth Volume and Relating Similarity to Trig (Data)



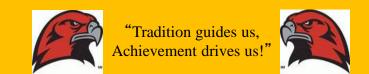
- Development and implementation of PLCs
- Use of progress monitoring tools
- Focus on results!



Reflections and Sharing of Information



- Morning Announcements
- Faculty Learning Opportunity (FLO)
- Big Rock Learning Opportunities
- Learning Walks
- Instructional Leadership Team (ILT)
- Additional trainings focused on culture
- Celebrations



Celebrations!

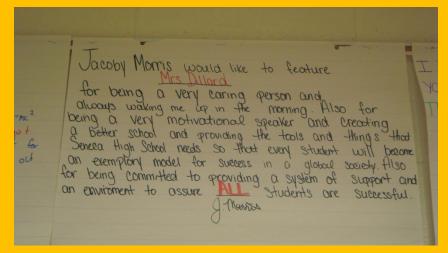
- Scholars:
 - "Rising Redhawks" bulletin board
 - Breakfast/luncheons
 - Be An Administrator Day
 - Prize giveaways (iPods, movie gift cards, Kindles, etc.)
 - Freshmen Movie Day
 - Morning announcement shout-outs

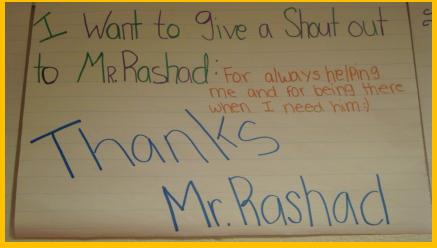
– Champions:

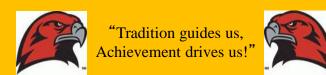
- Redhawk Heroes cards
- Redhawk of the Month
- "Stress Relief Carnival"
- Production of video from students to teachers
- "Featured Teacher" spotlight



- "Featured (Champion)Teacher"
 - This is where scholars show appreciation for faculty and staff in the building that have given students the extra time and focus to help them in their academics and life goals
 - Scholars gave shout outs on the morning announcements as well.



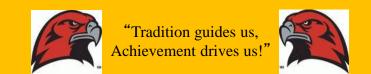




- Schedule was built to provide champions with common planning.
- Moved classrooms to support informal collaboration

	Horstman	Horstman Hucke	
1 st Period	Algebra 2	Algebra 2 (Collab)	Algebra 2
2 nd Period	Algebra 2 Algebra 2 (Collab)		Algebra 2
3 rd Period	Plan	Plan	Plan
4 th Period	Algebra 2	Algebra 2 (Collab)	Algebra 2
5 th Period	Algebra 2	Pre - Calculus	Algebra 2

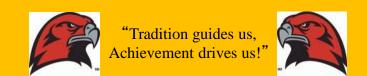
Collaboration with Hucke was provided by Stanis for ECE Students



- PLC groups began looking at standards and developed common learning targets
- Standards, Learning
 Targets, & Formative
 Assessments became
 look-fors during
 learning walks



English 2 PLC



 We created a Seneca Classroom Instructional Framework (CIF) that is used as an organizer that reflects PLC work and provides academic expectations for scholars (Classroom Instructional Framework)



SENECA HIGH SCHOOL

CLASSROOM INSTRUCTIONAL FRAMEWORK

"HARD WORK, DEDICATION, COMMITMENT"



Mission

The mission of Seneca High School is to prepare students for college and career goals as measured by state academic standards. We are committed to providing an environment and a system of support to assure all students are successful.

STANDARD(S):

- Interpretive Reading
- · Interpretive Writing/Speaking

LEARNING TARGET(S):

- I can....read about what a family likes to do
- I can....write about what a family likes to do

BELL WORK:

· Independent Reading & Journal Prompt

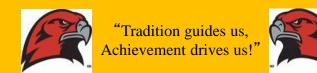
ACTIVITIES:

- Family writing
- Draw family

CLOSURE/ASSESSMENT:

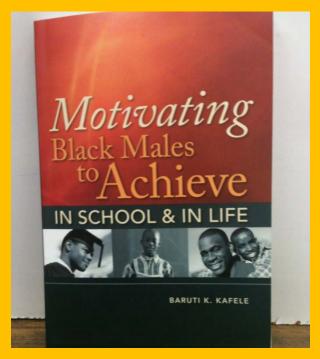
Quick Check/Self Assessment

Classroom Instructional Framework



• Additional training:

- Turnaround Team heard from Principal Kafele and learned about connecting with African American males inside and outside the classroom.
- Doug Reeves gave
 presentation on "Finding Your
 Leadership Focus" to guide
 Instructional Leadership Team
 in an evaluation of the
 effectiveness of the initiatives
 implemented during the
 school year.

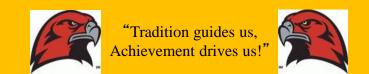


Book Written by Dr. Kafele



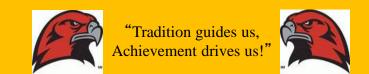
SREB Consultant Wendy Gonzales

- Created Freshman Community
- Designed Career Pathways
- Created Focus Teams
- Established Career Counseling
- Redesigned Leadership Team (CAP)



SREB Helped Seneca High School

To improve classroom teaching and learning, improve our career/technical education, and improved our school leadership.



Career Pathways Leadership Community

- Law
- ROTC

Community of Science Professions

- Horticulture/Agricultural Sciences
- Medical Professions (Pre-Vet; Medical Professions)

Community Enrichment

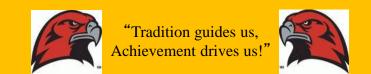
- Business Marketing/Multimedia
- Education



The University of California at Berkley

A leading researcher in career academy education has defined career academies below and their benefits to scholars:

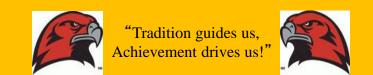
- A small learning community, comprising a group of students within the larger high school who take classes together for at least two years, taught by a team of teachers from different disciplines.
- A college preparatory curriculum with a career theme, enabling students to see relationships among academic subjects and their application to a broad field of work;
- Partnerships with employers, the community, and local colleges, bringing resources from outside the high school to improve student motivation and achievement.



Career Pathway Survey Questions

Please complete these brief survey questions as we continue to ensure we are meeting the needs of our scholar community.

- •Were you aware of the pathways Seneca offers when your scholar was in elementary school? _____ If "Yes," please explain.
- Were there opportunities during your scholar's middle school experience where there was outreach to you about our pathways?
 _____ If "Yes," please explain: _____
- •How would you like Seneca to provide information about the offerings we have prior to your scholar's entrance to high school?

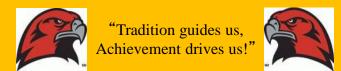


College & Career Connection

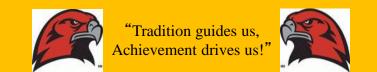
- Scholars once a week go with the champion based on data for enrichment or intervention
- HAWKS once a week this was the career guidance period for career pathways
- Checks & balance to
 ensure the scholars are
 taking the sequences of
 courses to be a
 completer to achieve the
 career path chosen



- Focus on high expectations for all students to choose a career pathway
- Providing scholars and champions with support and a positive environment for learning and teaching
- Using data to determine interventions or enrichment so that students get what they need



Reflections and Sharing of Information



Big Rock C – Data Informed Decisions

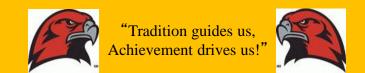
PLCs collaborated on a weekly basis to discuss scholar performance on common formative assessments to compare data and teaching

strategies used

US History PLC



Geometry PLC



Big Rock C – Data Informed Decisions

 "Data Days" established and implemented to provide PLC groups with full-day embedded opportunities to analyze scholar work, and plan for differentiated instruction and/or regrouping events.



Algebra 2 PLC "Data Day" – Video



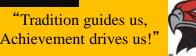
Big Rock C – Data Informed Decision

• Faculty received training on expectations and formats of standardized tests including the ACT. Faculty took a practice ACT before students took the national test in March.



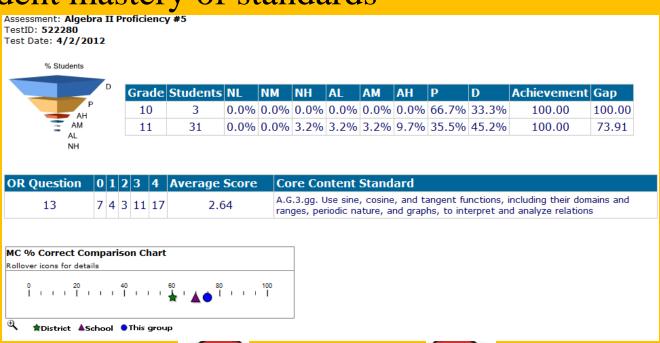


Teachers Taking ACT at Faculty Learning Opportunity (FLO)



Big Rock C – Data Informed Decision

- EXPLORE, PLAN, ACT
- Regular common formative assessments
- Use of district's Project Proficiency program to track student mastery of standards





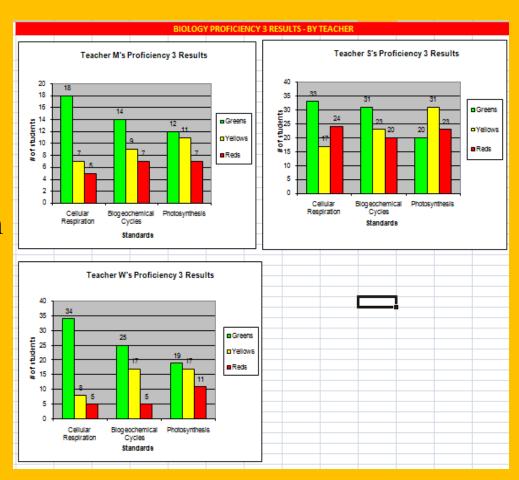
Big Rock C – Data Informed Decisions

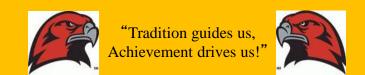
- Project Proficiency:
 - Tracked scholars
 competency in 3 key
 standards across district
 - Reports provide a breakdown of standards by champion comparison
 - Project Proficiency(Part 1 of 3)

			Diagnostic 3					Proficiency 3	}	
		Cellular	Biogeochemical				Cellular	Biogeochemical		
		Respiration	Cycles	Photosynthesis			Respiration	Cycles	Photosynthesis	
Teacher M	Greens	, 0	0	, 0		Greens	18		12	
	Yellows	8	2	3		Yellows	7	9	11	
	Reds	19	25	24		Reds	5	7	7	
Teacher S	Greens	0	0	1		Greens	33	31	20	
	Yellows	7	11	11		Yellows	17	23	31	
	Reds	59	55	54		Reds	24	20	23	
Teacher W	Greens	0	0	0		Greens	34	25	19	
	Yellows	3	5	3		Yellows	8	17	17	
	Reds	38	36	38		Reds	5	5	11	
Ì										
Diagnostic						Proficie	ency			
		Cellular	Biogeochemical				Cellular	Biogeochemical		
		Respiration	Cycles	Photosynthesis	Total		Respiration	Cycles	Photosynthesis	Total
	Greens	. 0	0	1	1	Greens	85	70	51	206
PLC Totals	Yellows	18	18	17	53	Yellows	32	49	59	140
	Reds	116	116	116	348	Reds	34	32	41	107
Totals	Greens	0%	0%	1%		Greens	56%	46%	34%	
	Yellows	13%	13%	13%		Yellows	21%	32%	39%	
	Reds	87%	87%	87%		Reds	23%	21%	27%	



- PLCs analyze and discuss data reports and develop instructional strategies to meet student needs
- Red, yellow, green system became part of culture and supported school's mission by focusing teachers on individual student needs
- Project Proficiency (Part 2 of 3)

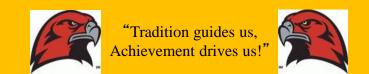




 PLCs focused on results and growth

Diag to Prof Comparison BIOLOGY Diagnostic 3 Results - Cellular Biology Proficiency 3 Results - Cellular Respiration Reduction of Red ncrease in Green: ■Greens ■ Greens □ Yellows □Yellows Yellows 21% ■Reds ■ Reds Biology Diagnostic 3 Results -Biology Proficiency 3 Results -Diag to Prof Biogeochemical Cycles Biogeochemical Cycles Comparison Reds Reduction of Red ■ Greens ncrease in Green: ■Greens Greens ■Yellows ■Yellows ■Reds Reds Yellows Reds Biology Diagnostic 3 Results - Photosynthesis Biology Proficiency 3 Results -Diag to Prof Photosynthesis Comparison Reds Reduction of Red 332 ■Greens ■ Greens ncrease in Green: ■Yellows ■ Yellows Reds Yellows 39% ■Reds ■ Reds

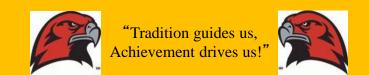
• Project Proficiency (Part 3 of 3)



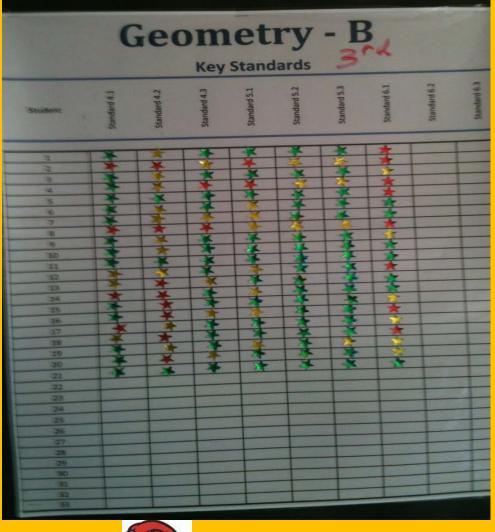
- Class Meetings and Expectations
- Instructional non negotiables with teachers and students
- Hawks Student
 Advisory Program
 met weekly to help
 support all students.



HAWKS Advisory Planning



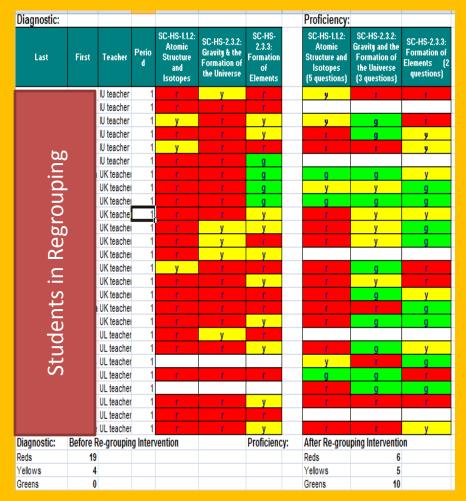
Some teachers
incorporated a classroom
system where students
could track their own
progress towards the key
standards utilizing red,
yellow, green
terminology





Re-grouping

 Tier II strategy where teachers plan a large differentiated instruction event. PLC groups with teachers sharing a common schedule re-organize their students based on assessment results. PLC leads organize events to include administrators and resource teachers to decrease student to teacher ratio. (Regrouping)

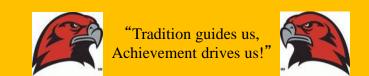




 Systems of coordinated interventions were set up including: afterschool work to recover standards, re-grouping students by standards, and lunch and learn sessions to re-do work, in order to respond to assessment results.



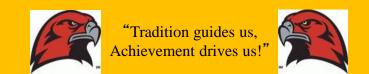
English 3 PLC – Video



- Re-grouping
 - Geometry Regrouped their students based on Common Formative
 Assessments during the 5th proficiency Exam



Regrouping using common formation assessment 5.1 through 5.3 & Enrichment – Video



Regrouping - Geometry

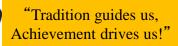


Common Formative Assessment 5.1



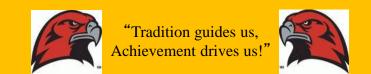
Common Formative Assessment 5.2

Common Formative Assessment 5.3



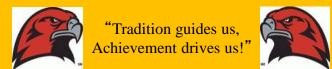
Ways to Support Your Teachers

- Transforming the culture by building relationships with students
- Build relationships with teachers
- Knowing the needs of teachers to help them get the professional development needed to put tools in their tool box



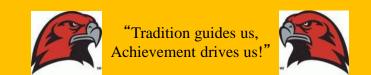
Ways to Support Teachers cont.

- Be an instructional leader not just an evaluator
- Allow teachers to facilitate PD (Professional Development) for staff
- Be able to analyze data and develop improvement plans or next steps
- Participate during PD given to staff and have leadership team participate to see how to provide on going support to teachers
- Set priorities (big rocks 3) focus on those-tie everything to those and mission and vision

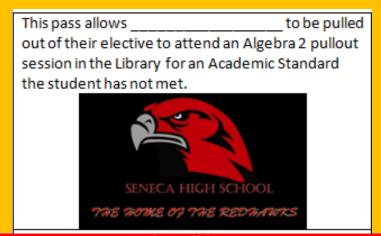


Ways to Support Teachers continued...

- Monitor what is to be done
- Be proactive about situations and not reactive (solution orientated)
- Find ways to make common planning work
- Know the needs of the teachers and provide the necessary resources by allocating it through the budget
- Involvement with ILT and PLC's
- Celebrate students and teachers



- Pullout Sessions
 - Tier III strategy where targeted students are pulled out of either an elective class or their weekly advisory time for an intensive session to recover a key standard or skill.
 - This is a compilation of pullouts in Math classes since Mid-February.
 - 72 % of students have recovered standards missed in class.
 (Artifact J Pullout Sessions)



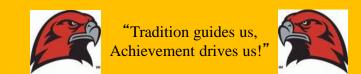
Summary of Pullouts												
Note:Teachers referred a list of students that would benefit from pullout sessions held during elective periods												
			# of Students Referred Not	# of Referred Students				Other				
2/20/2012	Pullouts		Meeting Standards	Recovering Standards	% Recovered	ECE	AA	Race				
Deriving T	he Equation of Circle (Ge	ometry Part B)	22	19	86%	0	9	1				
Solving Quadratic Functions (Algebra 2)			20	16	80%	2	8	1				
Totals			42	35 83		2	17	2				
				Percentag	Percentages Recovered		49%	6%				
			# of Students Referred Not					Other				
2/23/2012	Pullouts		Meeting Standards		% Recovered		AA	Race				
	blems Using Volume (Ge		8	7	88%	0	4	1				
	ing Trigonometry (Geome		15	13	87%	1	6	1				
Simplifying F	Rational Exponent Expres	sions (Algebra 2)	37	27	73%	6	12	1				
	Totals		60	47	78%	7	22	3				
				Percentag	es Recovered	15%	47%	6%				
								-				
a (an (an)			# of Students Referred Not					Other				
2/28/2012	Pullouts		Meeting Standards	Recovering Standards	% Recovered		AA	Race				
	blems Using Volume (Ge		3 7	2	67%	0	1	0				
	nilarity to Trigonometry (22	6	86% 77%	0	- 4	1				
	Jsing Discriminant (Algeb Totals	ora 2)	32	17 25	78%	4	12	2				
	Iotals		32		es Recovered	16%	48%	12%				
				Percentag	es necovered	10%	48%	12%				
			# of Students Referred Not	# of Referred Students				Other				
3/15/2012	Pullouts		Meeting Standards		% Recovered	ECE	AA	Race				
Complex Numbers - Common Formative Assessment												
1	(Algebra 2)		38	21	55%	6	15	3				
				Percentag	es Recovered	29%	71%	14%				



Seneca College

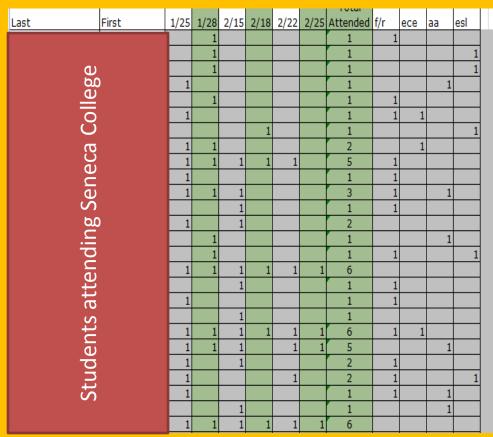
- Implemented as a coordinated
 Tier III enrichment and
 remediation system for ACT and
 EOC exams. Students sign up
 on the schedule of offered
 sessions according to their
 preference. Teachers administer
 the sessions on a bi-weekly basis
 for the 4 weeks leading up to the
 test.
- This is the data compiled of students attending Seneca
 College that prepared for the ACT test given in March.
 Students attending 14 18 hours seen the most growth in their ACT scores. (Seneca College (Part 1 of 2))

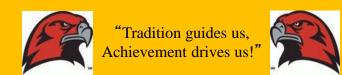
Impact of Seneca College Attendance on Growth from Diagnostic to ACT													
Seneca		non GAP		non		Non GAP		non GAP					
College	GAP	English	GAP	GAP	GAP	Reading	GAP	Science					
attendance	English		Math	Math	Reading		Science						
None	.2	1.39	.1	.94	.8	1.4	.8	1.95					
2-4 hrs	.31	1.1	.5	.11	.94	.44	.83	1.22					
6-10 hrs	.36	1.11	.73	.67	.64	.33	45	.33					
14-18 hrs	1.4	2.4	1.27	2.2	2.46	1.4	.82	3.6					
none vs.													
14-18 hrs.	+1.2	+1	+1.17	+1.3	+1.6	+0	+.02	+1.7					



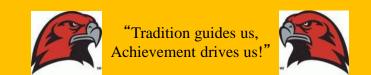
Seneca College

- This is the list of students that attended sessions at Seneca College for ACT preparation.
- The statistical breakdown of the students attending Seneca College –
 - Free/Reduced Lunch (f/r)– 57%
 - ECE 11%
 - African American (aa)–
 33%
 - English as a Second Language (esl) – 17%
- (Seneca College (Part 2 of 2)





- Using data to determine necessary interventions for students and instructional growth for teachers
- Constant monitoring of effectiveness of efforts towards increasing student achievement



The Importance of PLC



Powerful Practice

"Educators at Seneca High School are to be commended for their efforts to create instructionally based professional learning communities in support of teaching and learning throughout the school."

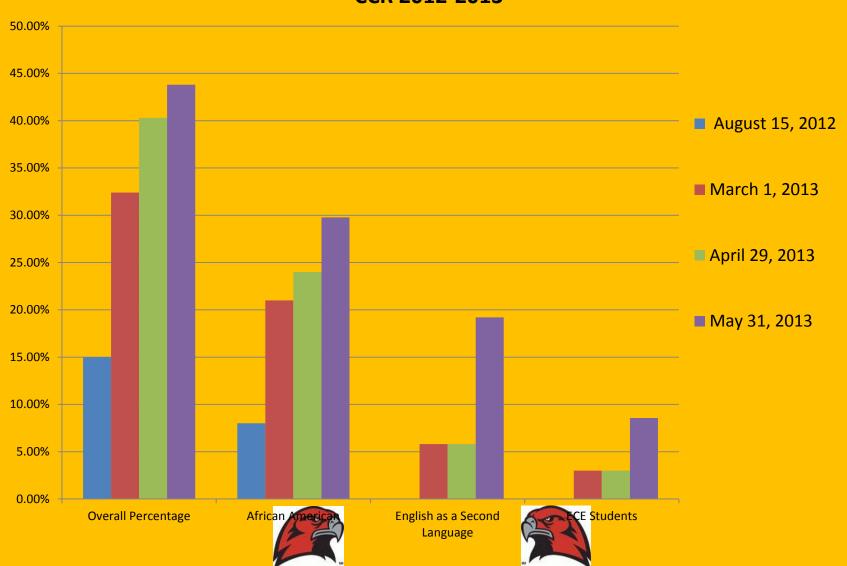
-- KDE Leadership Assessment





College and Career Readiness

CCR 2012-2013





Good News!

- We have met our annual CCR goal set by the state this school year (43.3%)!
- 146 students in the senior class are college ready as measured by ACT, COMPASS, or Kyote assessments.

- Over 43.8% of the graduating class of 2013 have met all three benchmarks.
- Increased the number of college ready students by 28.80% since the beginning of the school year.
- Increased the number of college ready African American students by 21.77% since the start of school.
- Increased the number of **ESL** college ready students by 19.2% since the start of school.

Note: We have reached our school goal of 50% in each content area (but not yet in meeting all three benchmarks).
Students who are Career Ready/College & Career Ready have not been added to our data.
The still hope!



Good News!

Increasing Graduation Rate

- 59.7% (2011) to 66.3% (2012)
- 66.3% (2012) to 89% (2014)







PLC Celebrations

PLC leads popped up like popcorn and shared a positive from their PLC work from last year.



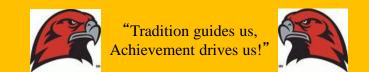




On the Road to Proficiency

- Continued to prepare ALL scholars for college & career goals
- Continued the PLC journey
- Adjusted the Master Schedule to better accommodate scholar needs
- Enhanced intervention/enrichment opportunities
- Focusing PD on **Differentiated Instruction** & Culturally Responsive Teaching to meet individual scholar learning needs
- Redefined grading system to best reflect and communicate scholar mastery of standards
- Continually developing a healthy school culture
- Proactively planning for potential impacts of growth

Questions and answers



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