Key Practices for High Schools

1. **High Expectations** — Help teachers embrace practices that elevate learning, promote a growth mindset and provide access to challenging course work and resources.
   — *Leadership for Continuous Improvement*

2. **Programs of Study** — Ensure each student can develop and complete a high-quality program of study that culminates in the attainment of recognized industry and/or postsecondary credentials.
   — *Career Pathways*

3. **Integrated Curriculum** — Teach academic content through the lens of real-world problems and projects.
   — *Aligned Curriculum*

4. **Access and Equity** — Ensure each student, including underrepresented and nontraditional students, has equitable access to intellectually challenging career pathways.
   — *Aligned Curriculum*

5. **Student Engagement** — Use research-based instructional strategies and innovative technology practices to actively engage each student.
   — *Engaging Instruction*

6. **Teacher Collaboration** — Provide teacher teams with the training, time and support they need to improve their lessons, assignments and instructional practices.
   — *Engaging Instruction*

7. **Work-Based Learning** — Encourage each student to participate in structured work-based learning experiences that connect the classroom and the workplace.
   — *Career Pathways*

8. **Guidance and Advisement** — Offer personalized career guidance, advisement and social-emotional supports that empower students to pursue a full range of career and college options.
   — *Systems of Support*

9. **Interventions and Enrichments** — Provide students with the extra help and accelerated learning opportunities they need to complete a challenging academic and technical program of study.
   — *Systems of Support*

10. **Culture of Continuous Improvement** — Engage the whole school community in continuously analyzing data to identify problems and developing plans to solve them.
    — *Leadership for Continuous Improvement*
Making Schools Work Problem-Solving Process
(Based on Deming Model)

How School Teams Solve Problems

Identify a Problem of Practice
Determine Root Causes / Drivers
Establish Goals / Determine Measures
Develop Action Plans
Test Actions
Adopt Broadly / Adapt and Refine / Abandon
Implement & Monitor Progress / Adapt as Needed

ACT
CHECK
DO
PLAN