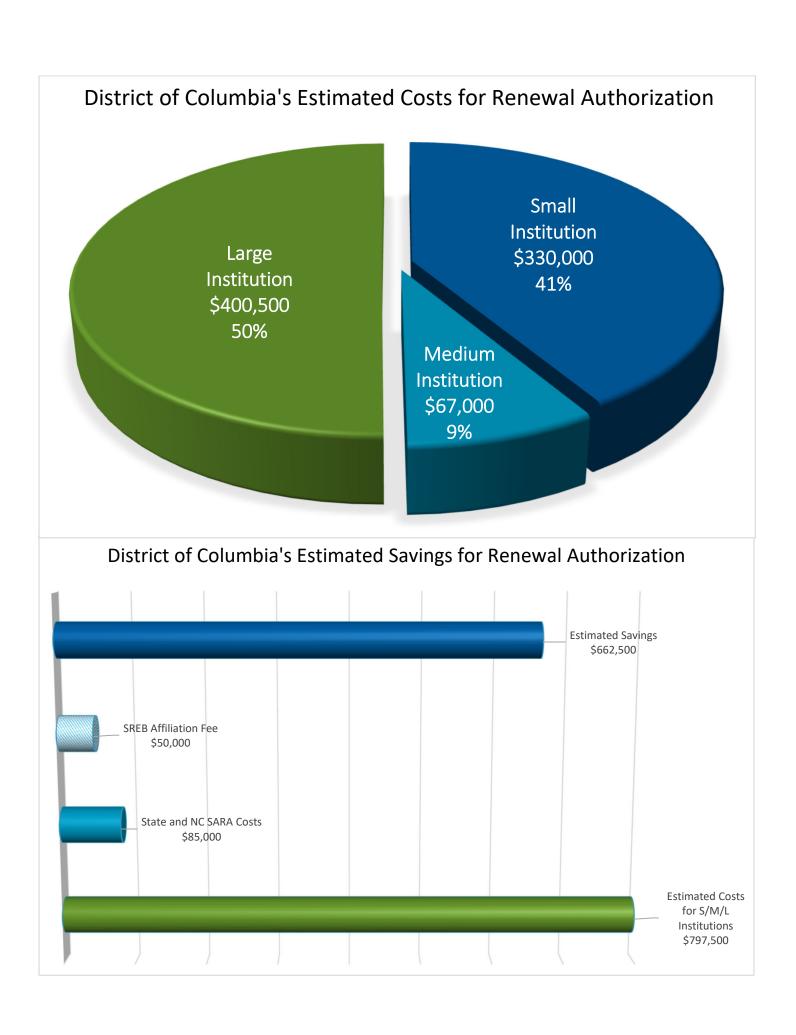
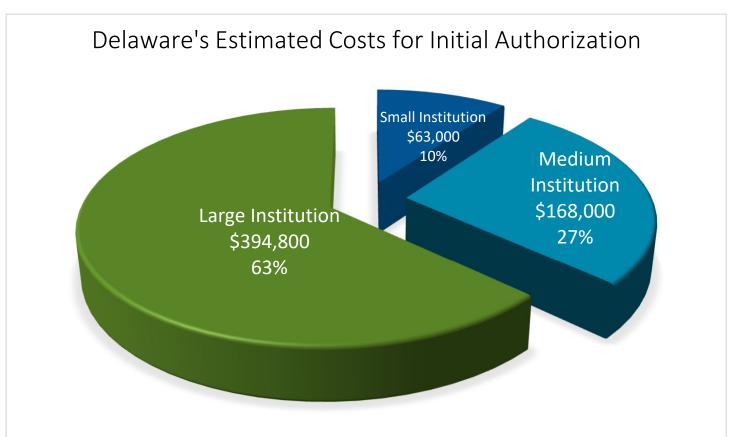
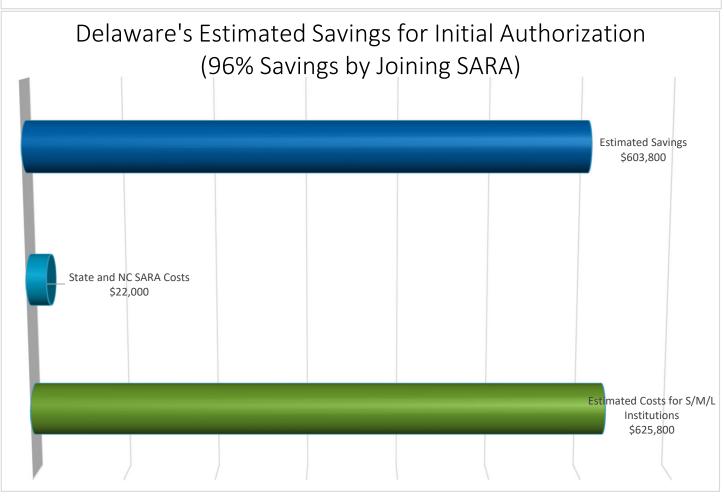
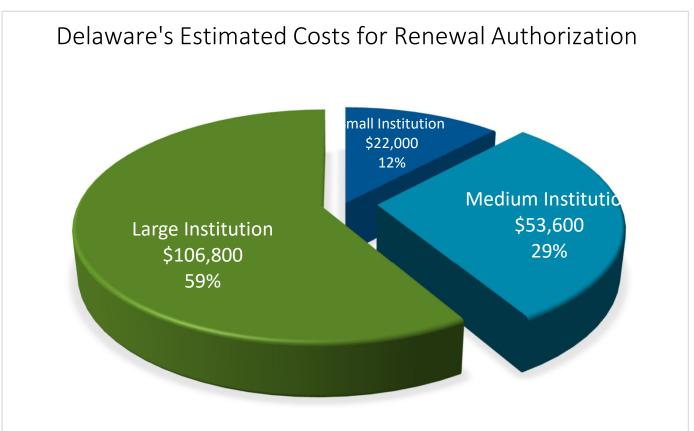


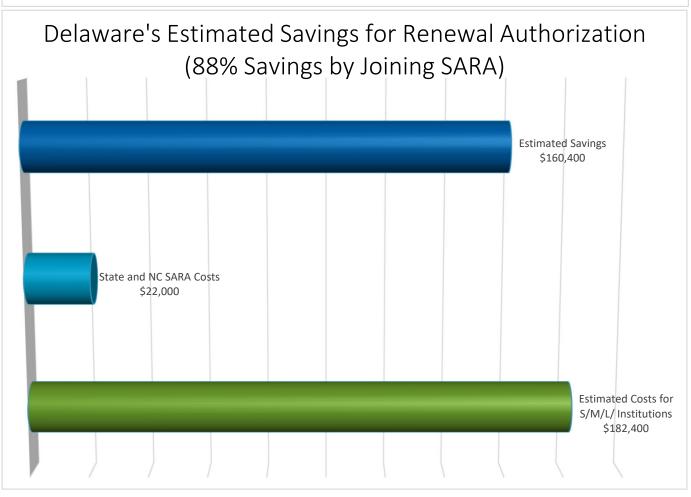
Institutions \$2,635,500

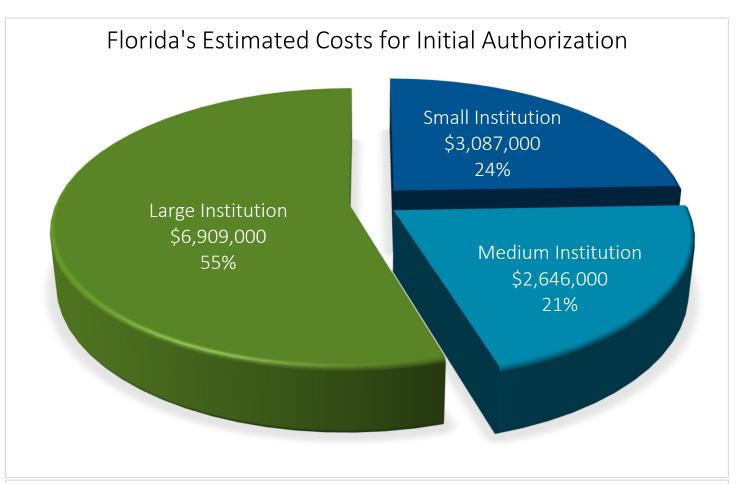


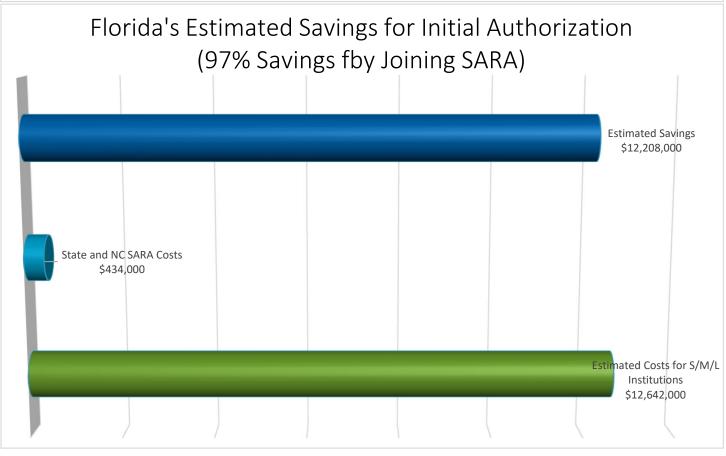


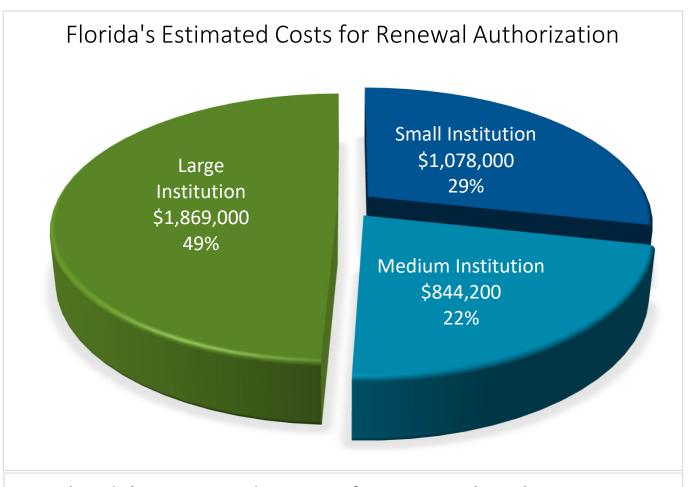


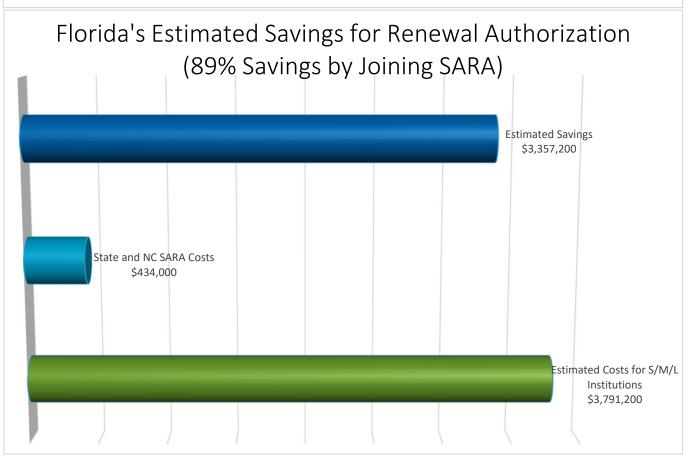


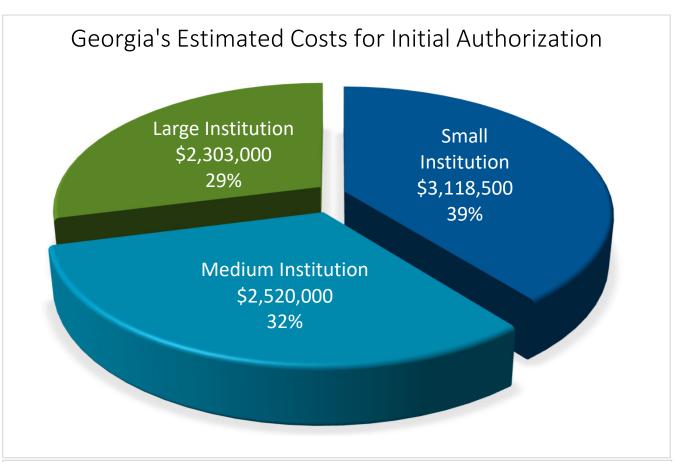


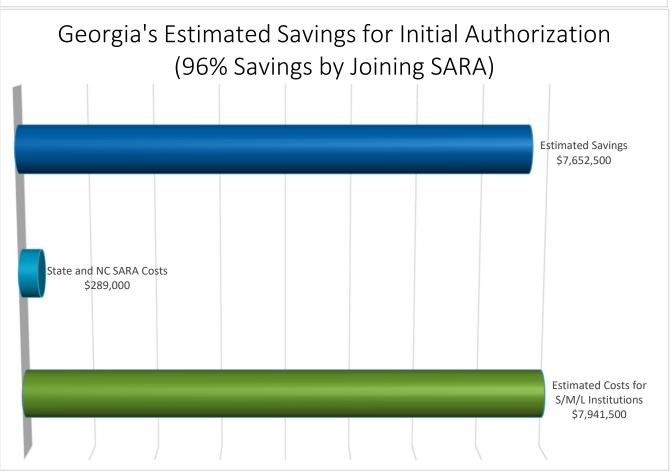


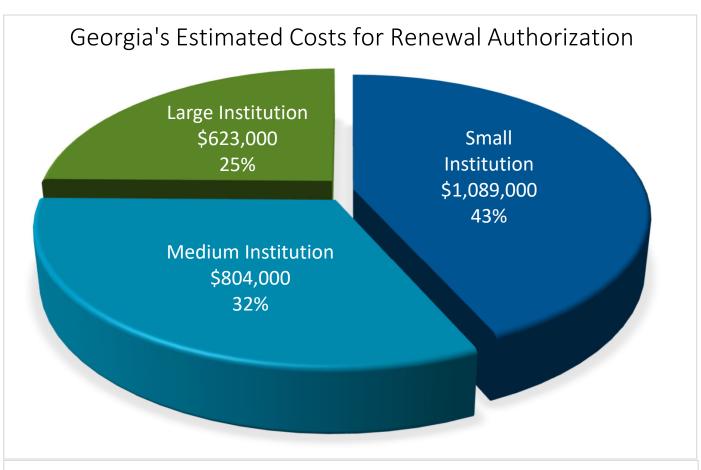


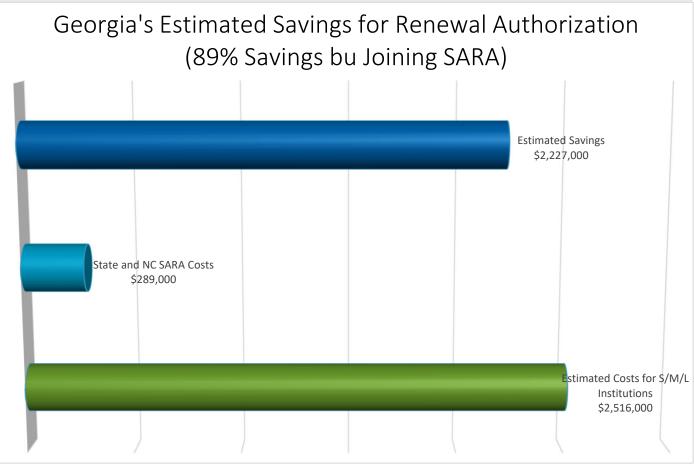


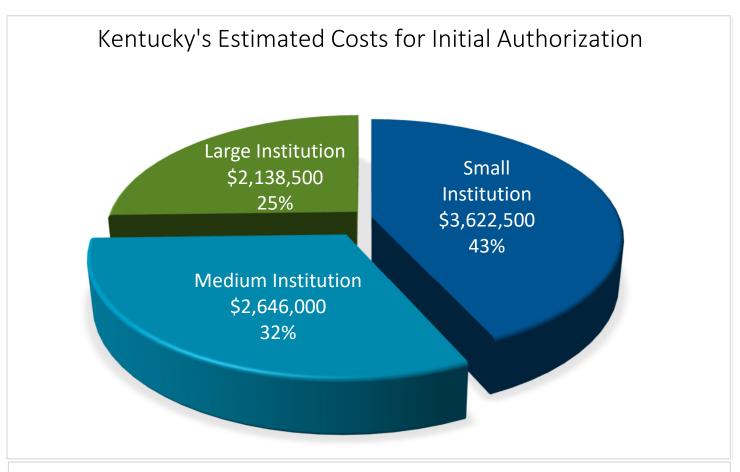


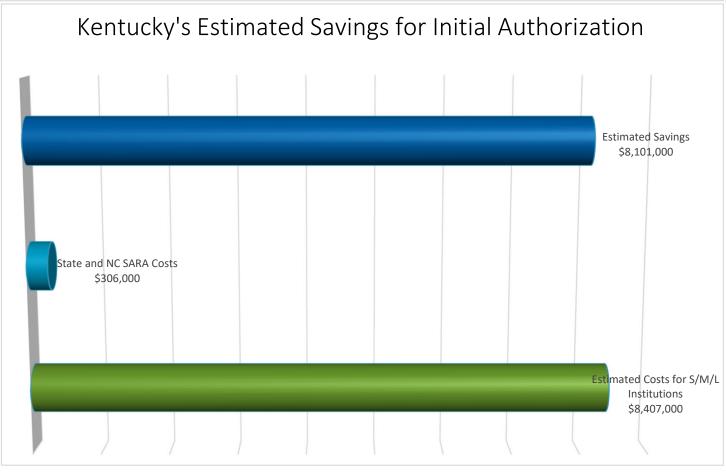


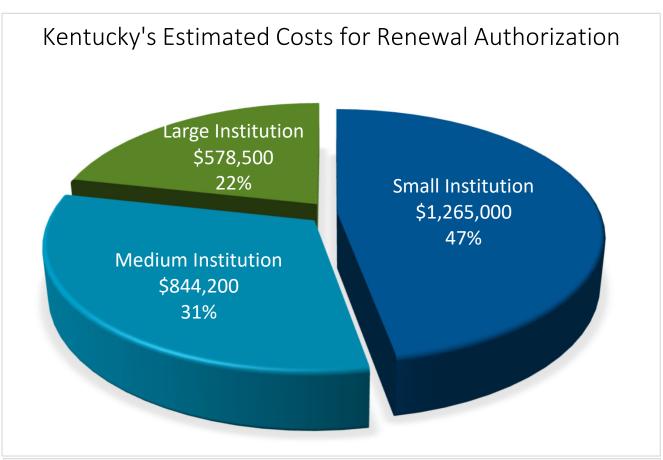


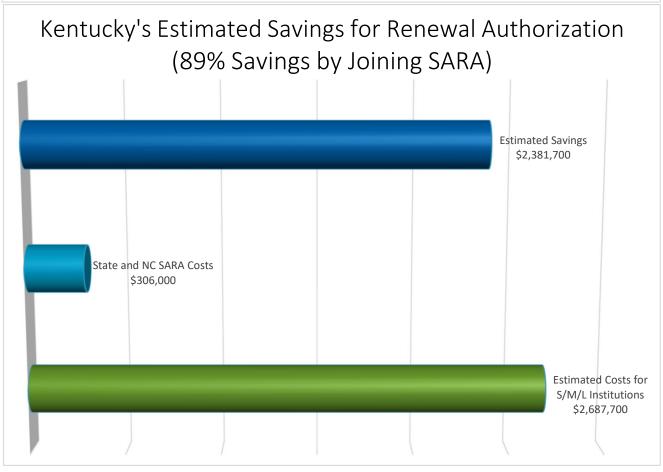




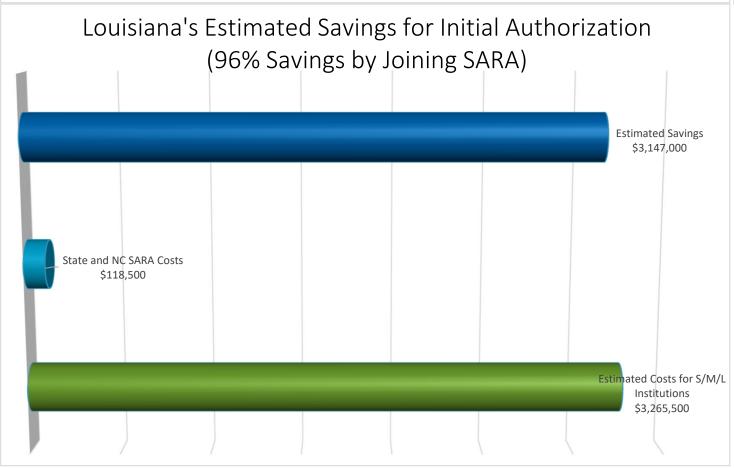


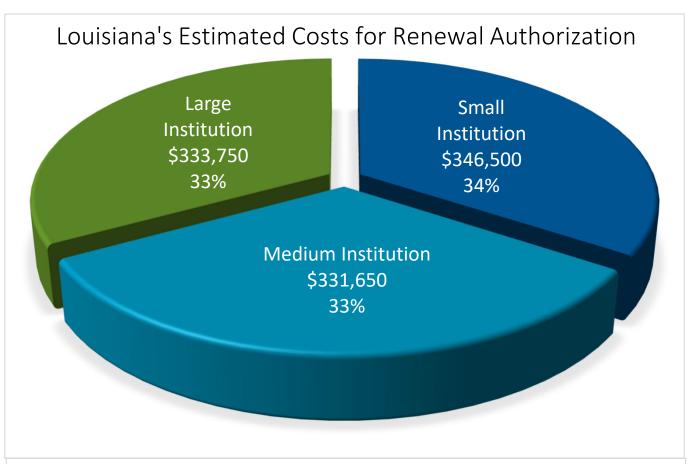


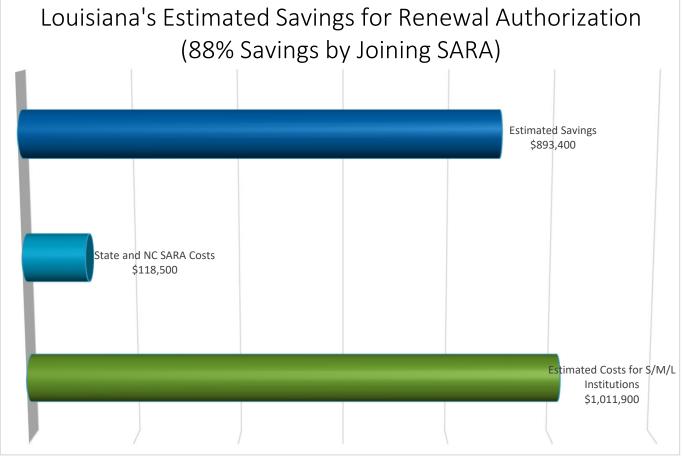


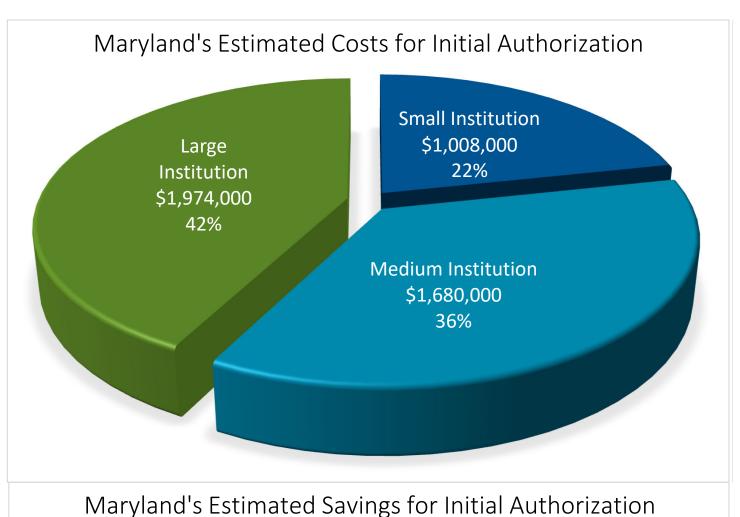


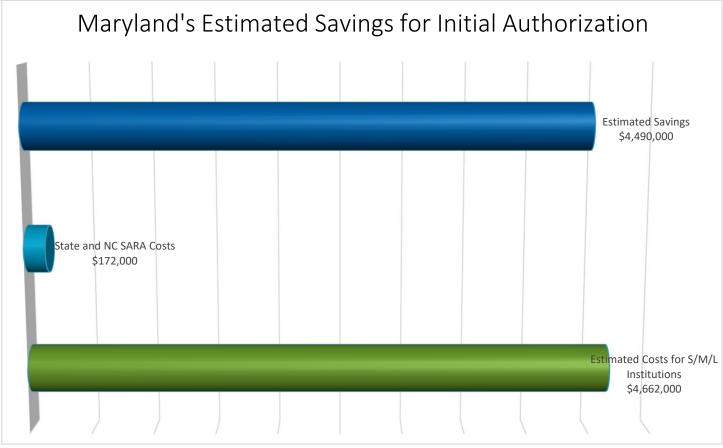


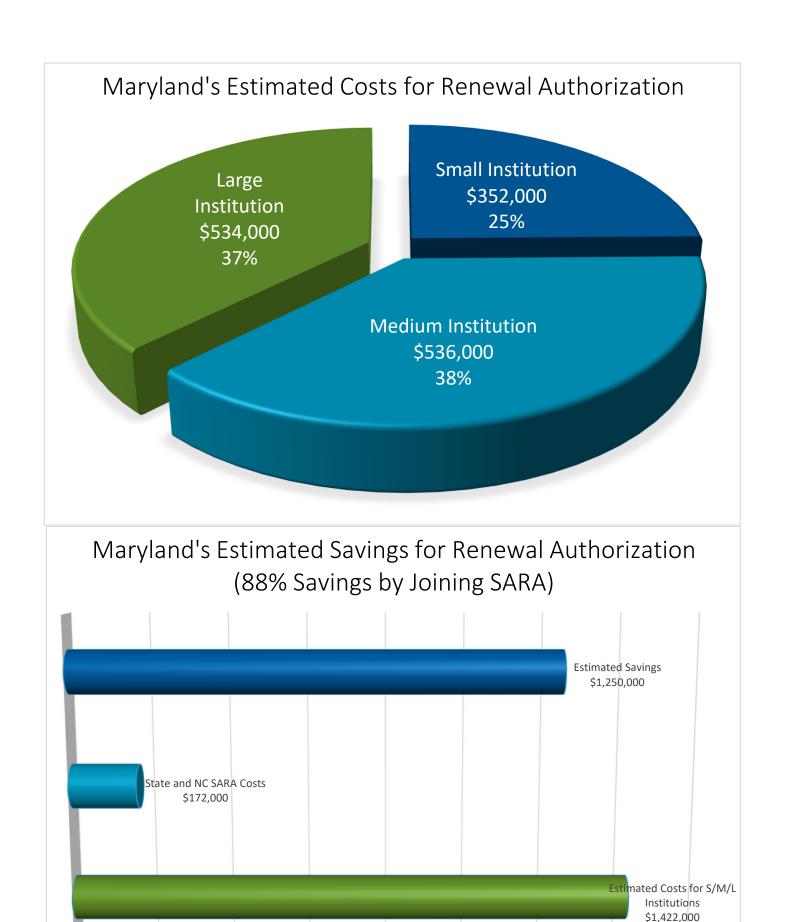


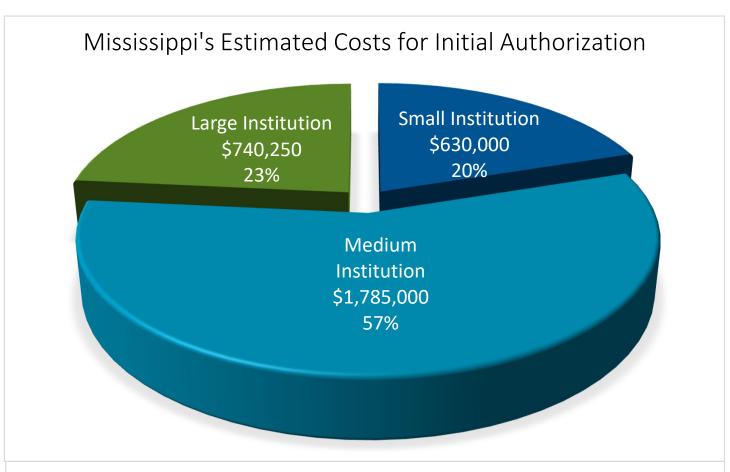


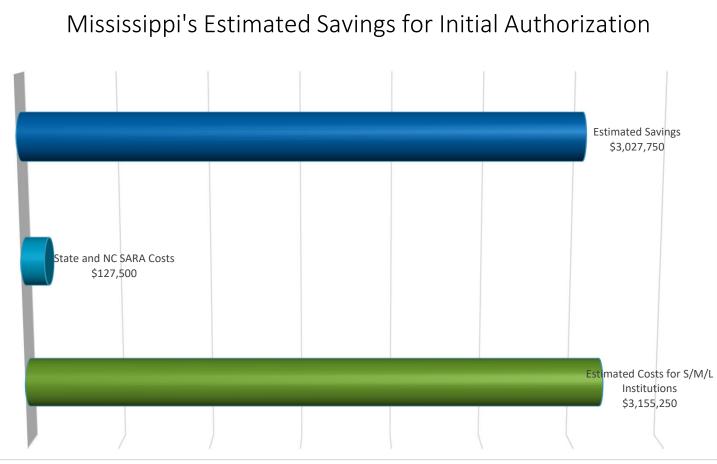


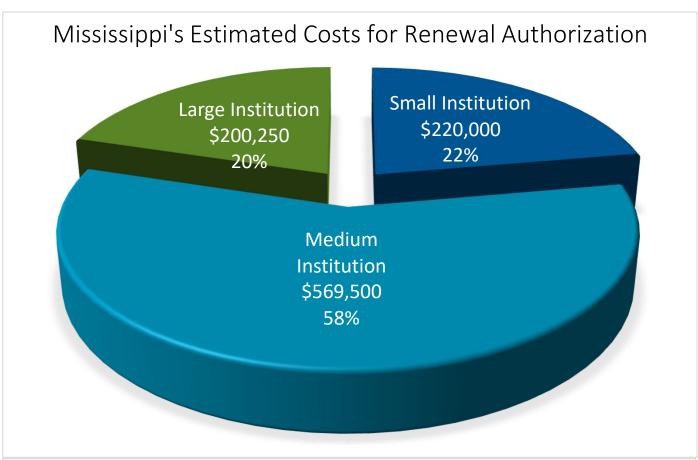


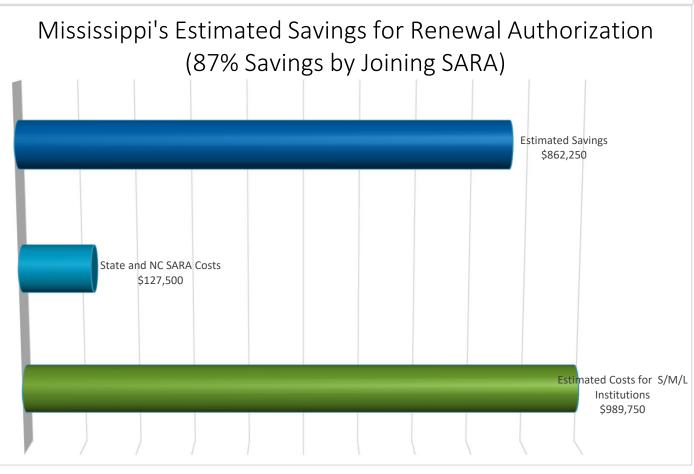


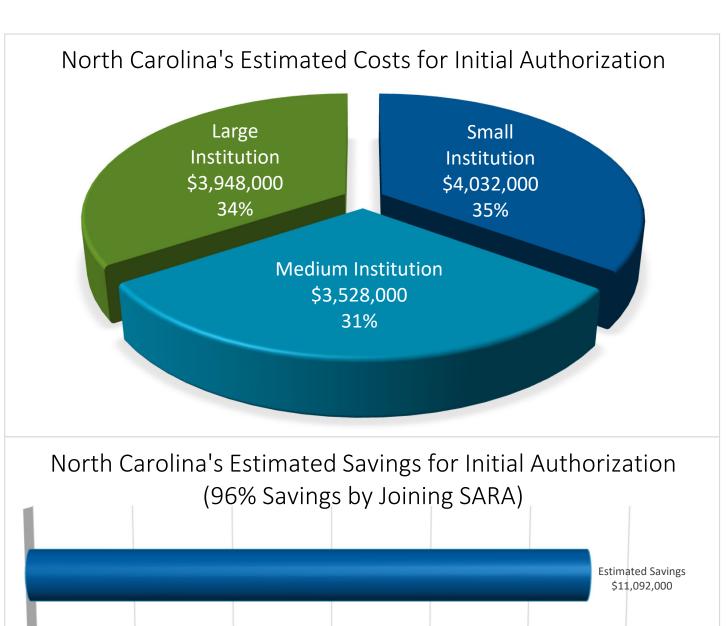


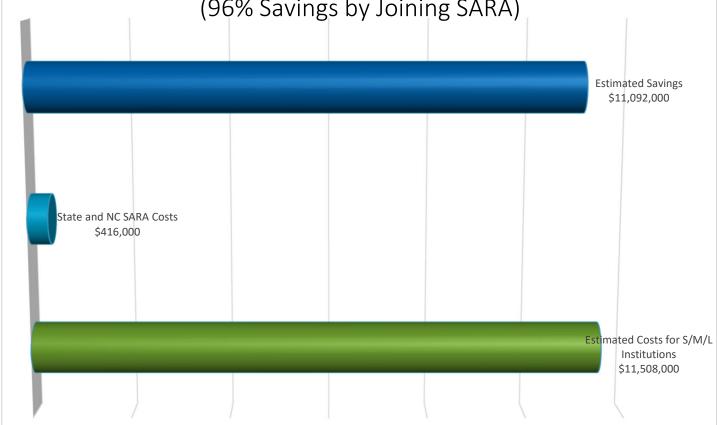


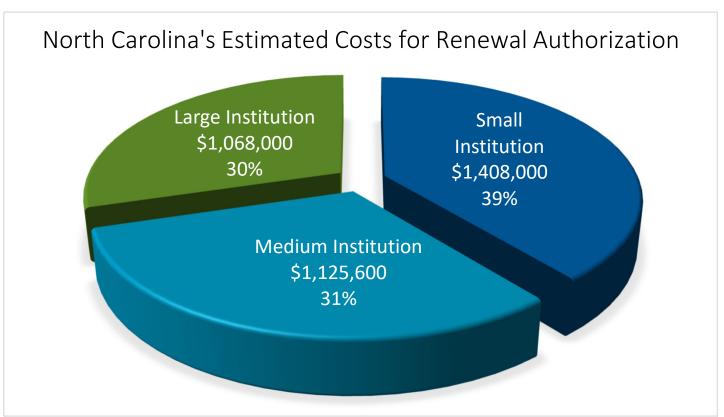


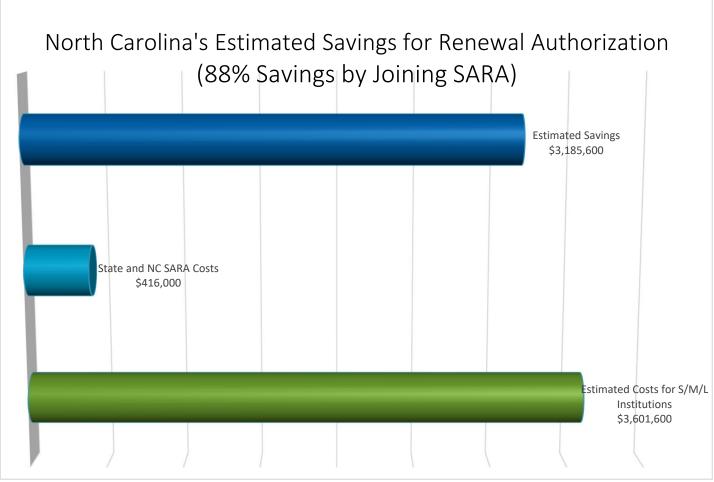


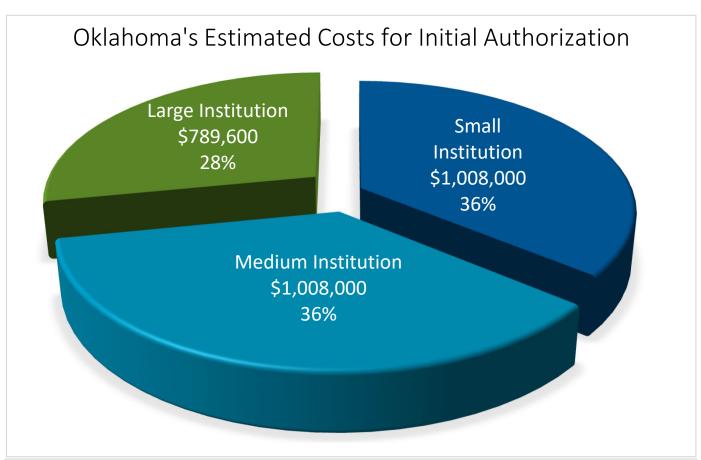


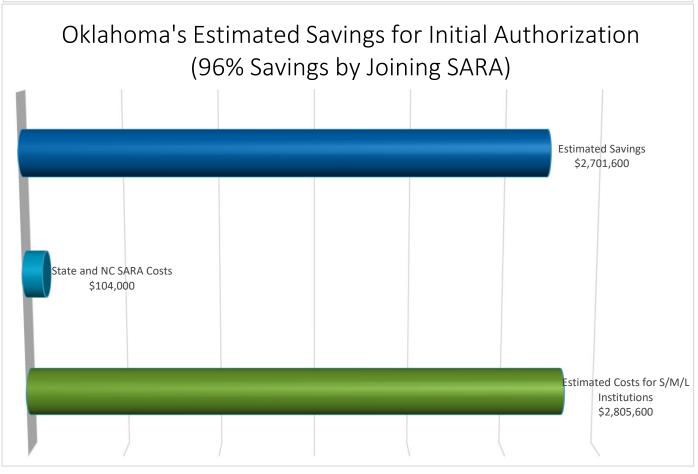


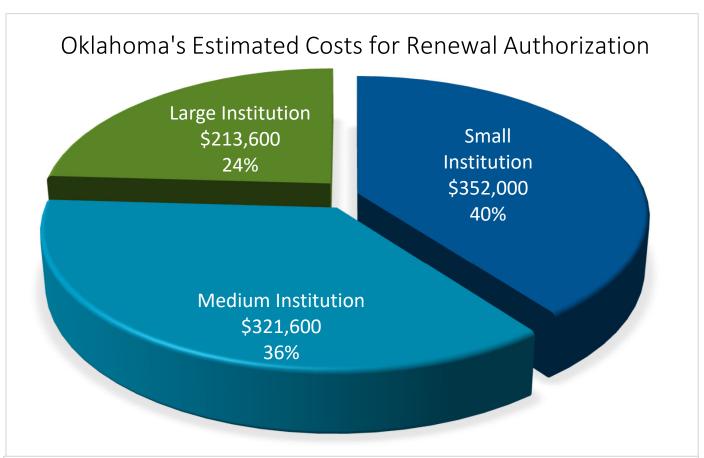


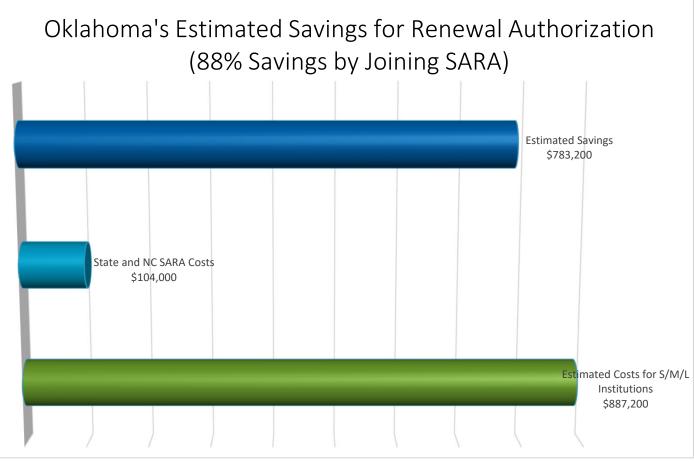


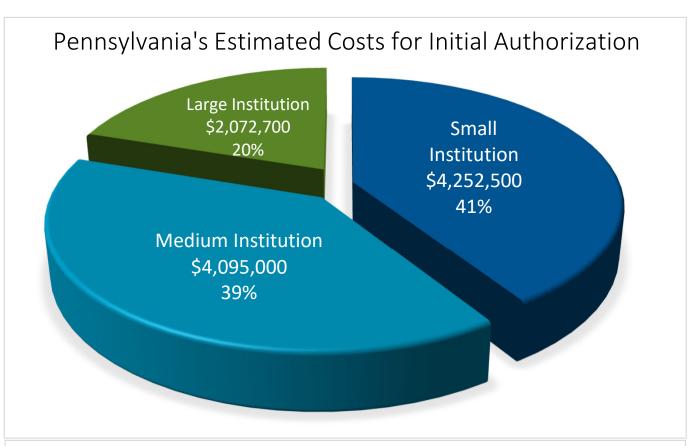


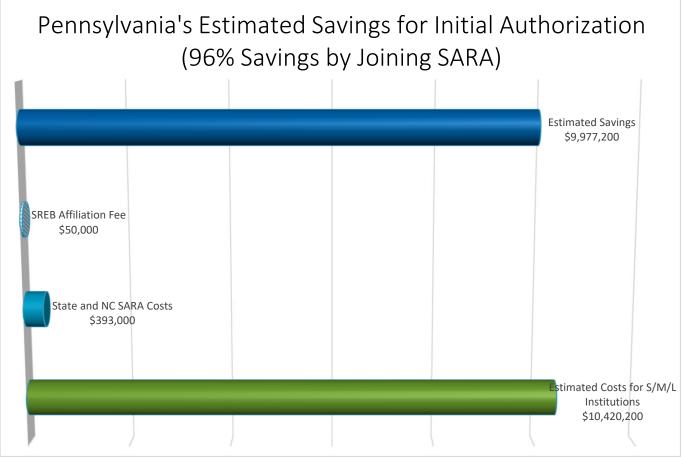




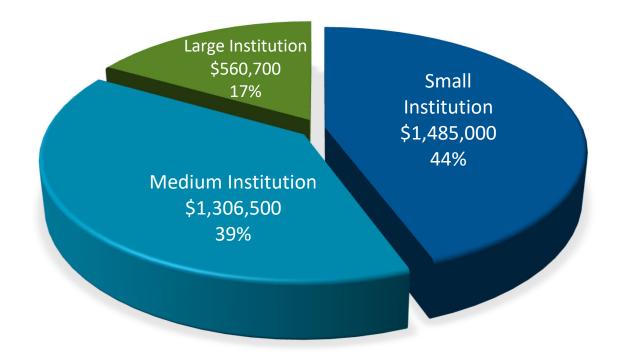




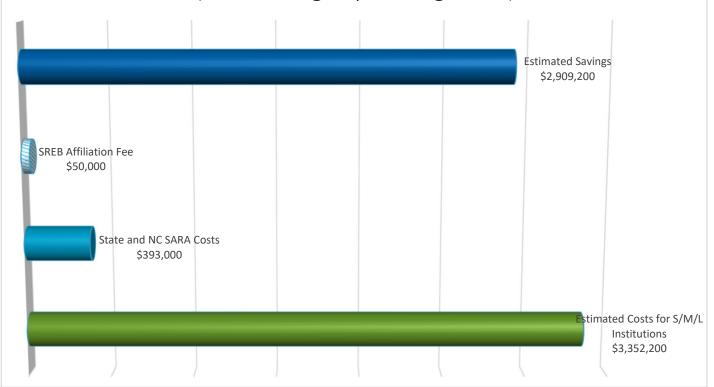








Pennsylvania's Estimated Savings for Renewal Authorization (87% Savings by Joining SARA)



Puerto Rico's Estimated Costs for Initial Authorization

	Small	Medium	Large	Total Estimated
	Institution	Institution	Institution	Authorization
Estimated Costs	\$0	\$0	\$0	\$0
% of Total Costs	0%	0%	0%	

Puerto Rico's Estimated Savings for Initial Authorization

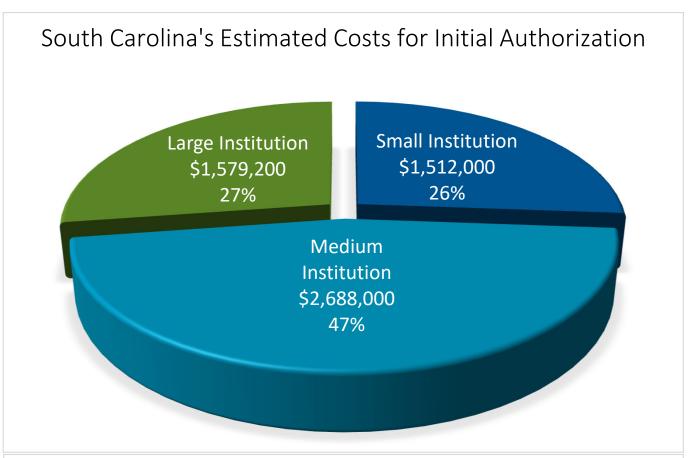
State	Estimated Costs	State and NC SARA Costs	SREB Affiliation Fee	Estimated Savings
PR	\$0	\$0	\$50,000	\$0
Estimated Savings from Joining SARA:			#DIV/0!	

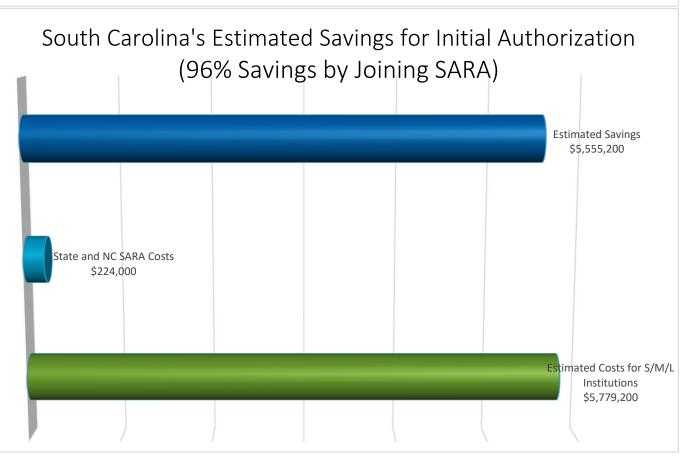
Puerto Rico's Estimated Costs for Renewal Authorization

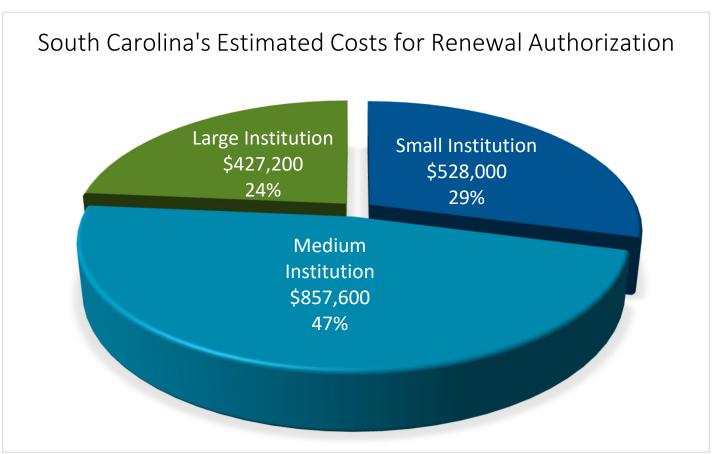
	Small	Medium	Large	Total Estimated
	Institution	Institution	Institution	Authorization
Estimated Costs	\$0	\$0	\$0	\$0
% of Total Costs	0%	0%	0%	

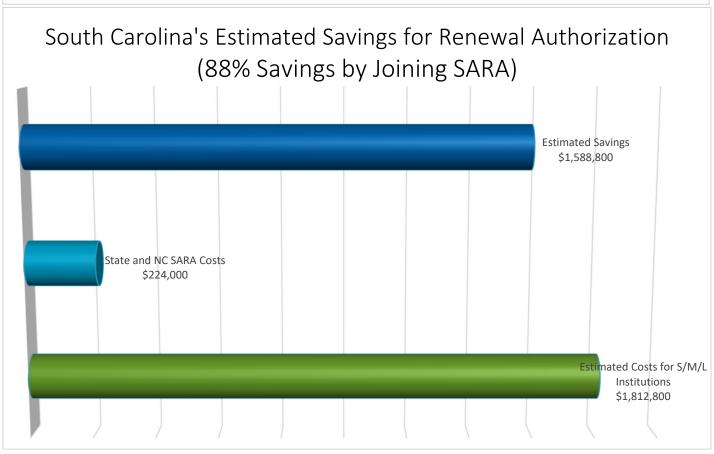
Puerto Rico's Estimated Savings for Renewal Authorization

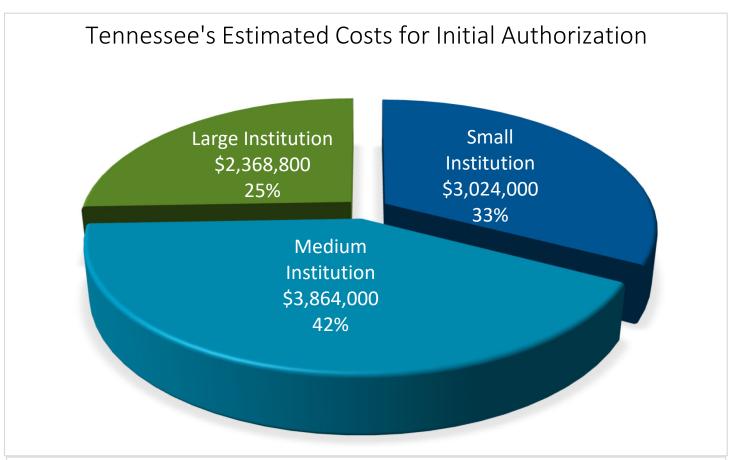
State	Estimated Costs	State and NC SARA Costs	SREB Affiliation Fee	Estimated Savings
PR	\$0	\$0	\$50,000	\$0
Estimated Savings from Joining SARA:				#DIV/0!

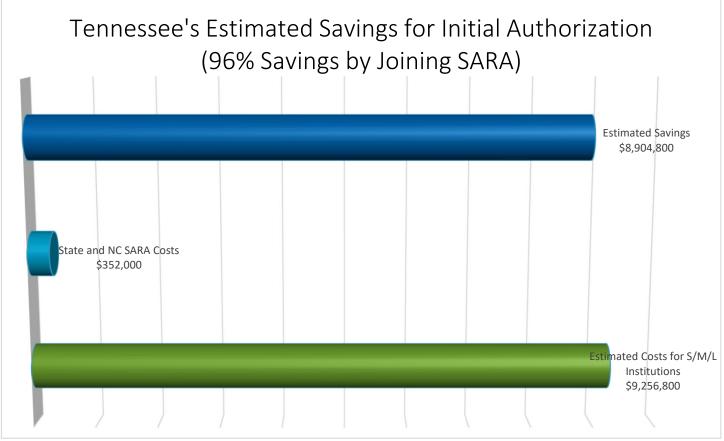


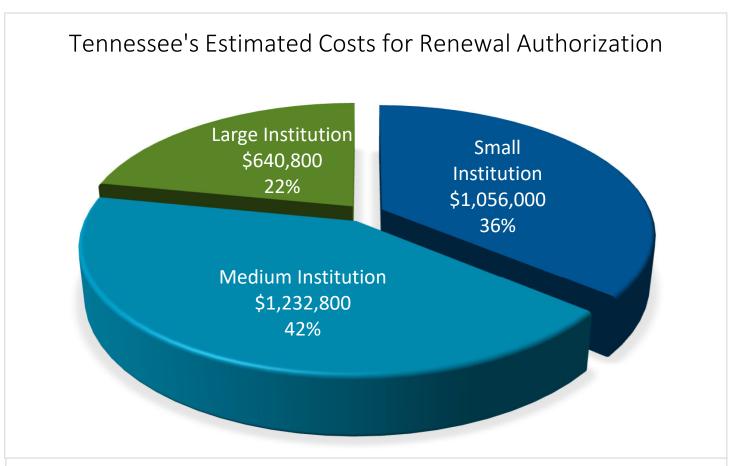


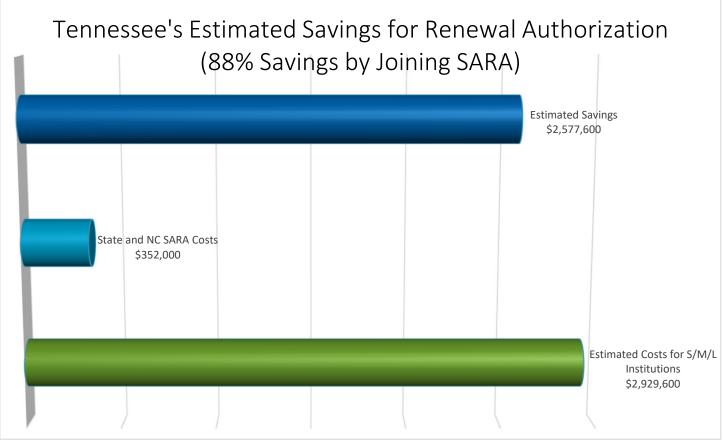


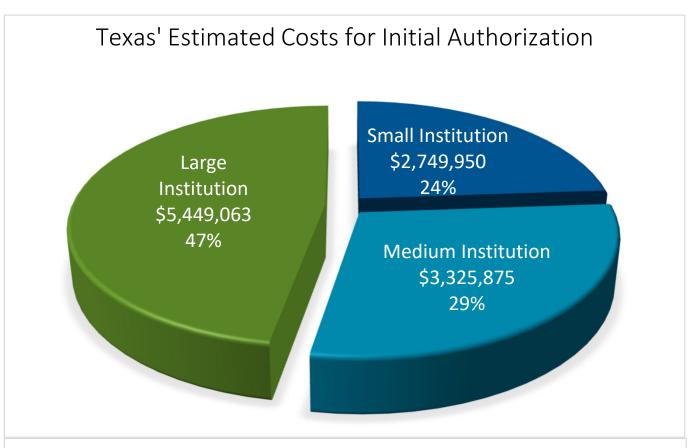


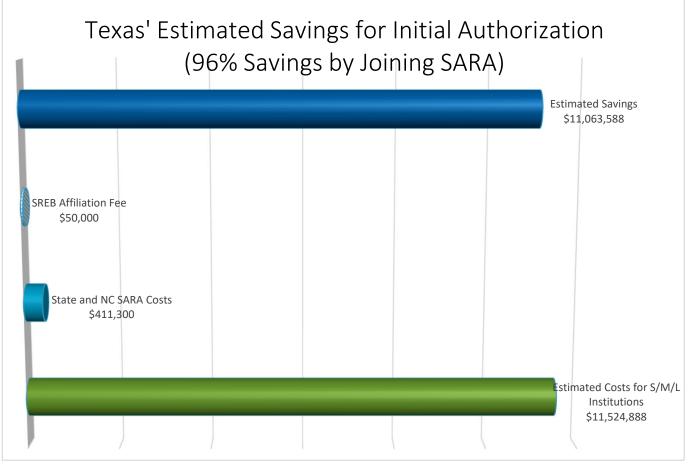


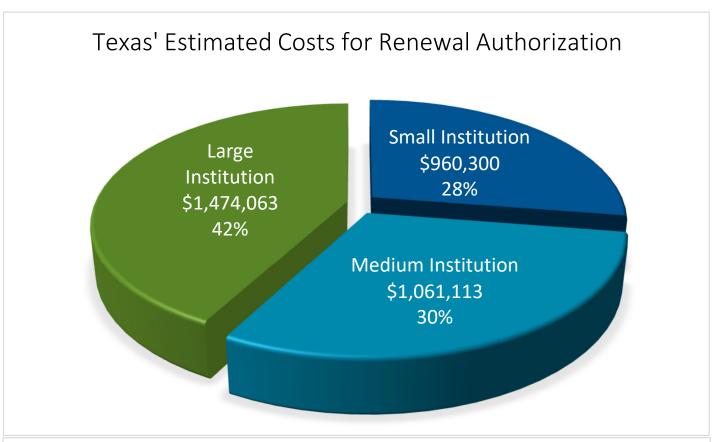


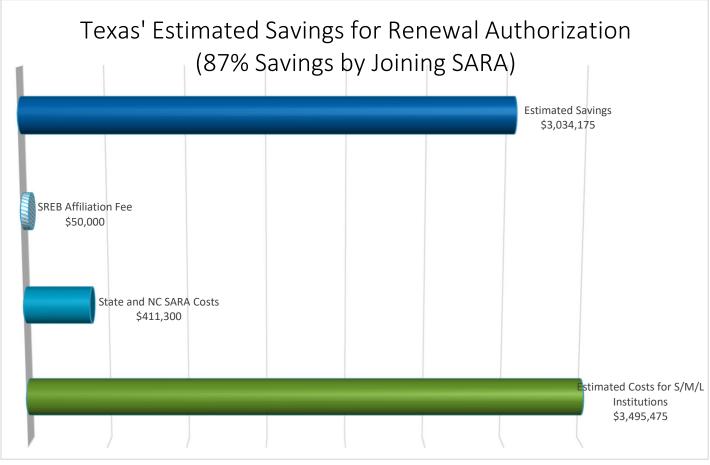


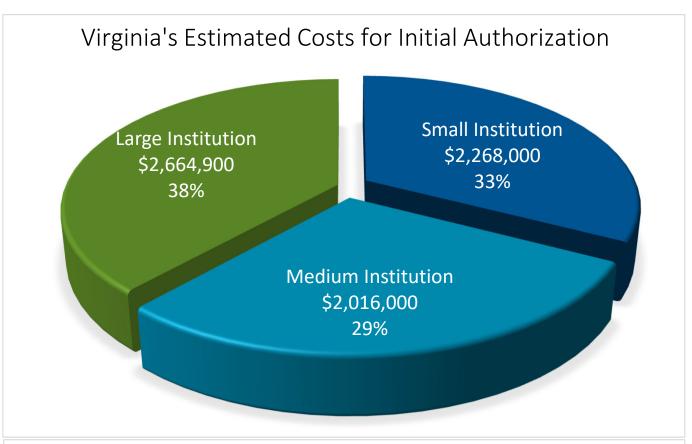


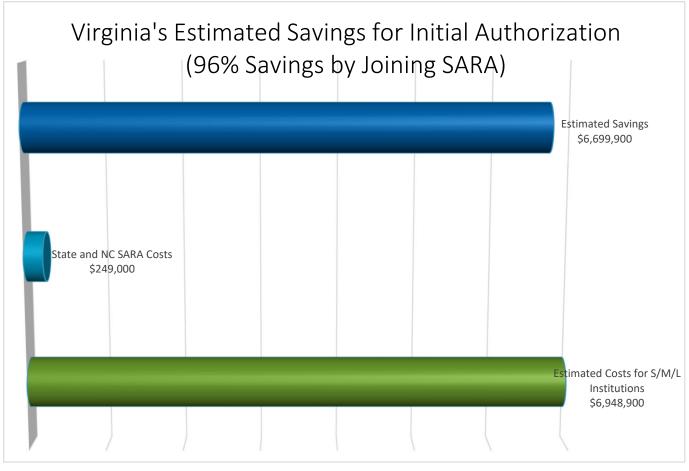


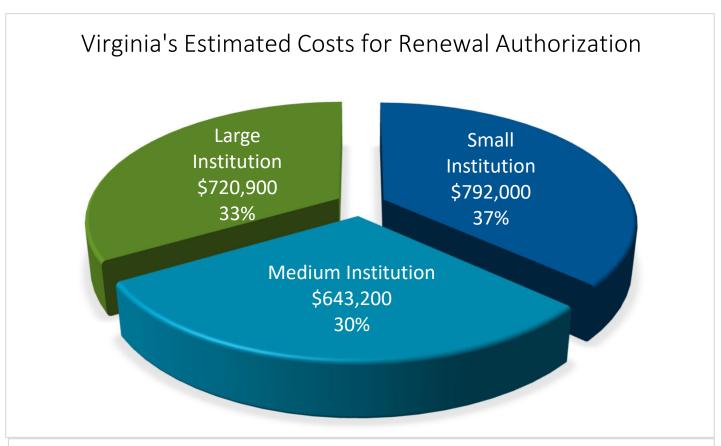


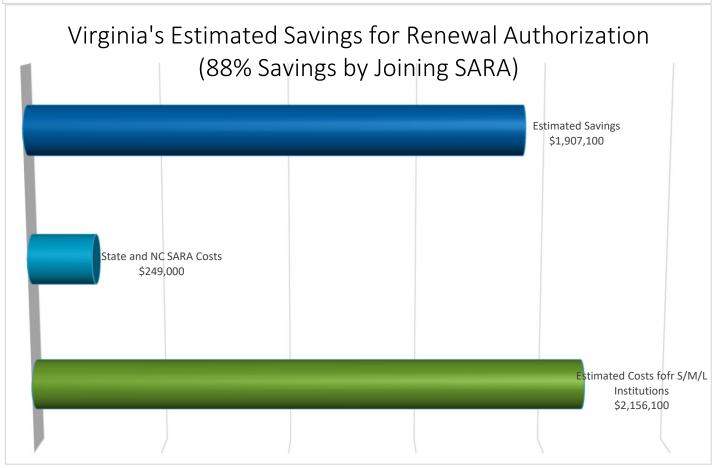












Virgin Islands' Estimated Costs for Initial Authorization

	Small Institution	Medium Institution	Large Institution	Total Estimated Authorization Costs
Estimated Costs	\$63,000	0	0	\$63,000
% of Total Costs	100%	0%	0%	

Virgin Islands' Estimated Savings for Initial Authorization

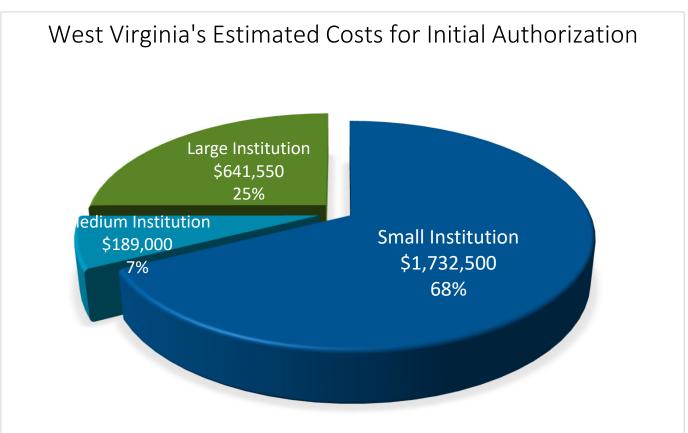
State	Estimated Costs	State and NC SARA Costs	SREB Affiliation Fee	Estimated Savings
VI	\$63,000	\$2,000	\$10,000	\$51,000
	81%			

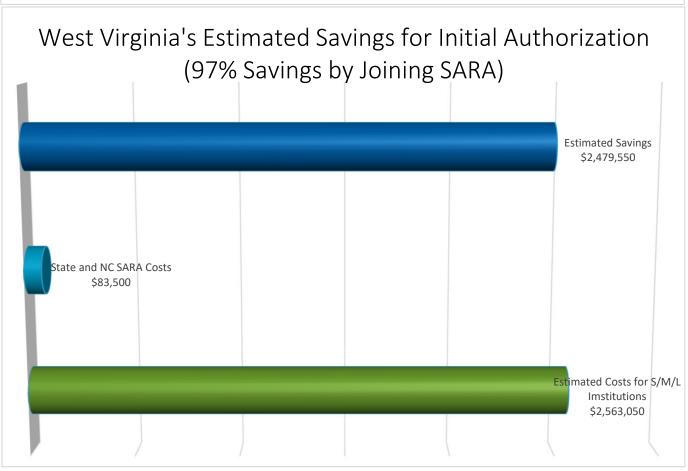
Virgin Islands' Estimated Costs for Renewal Authorization

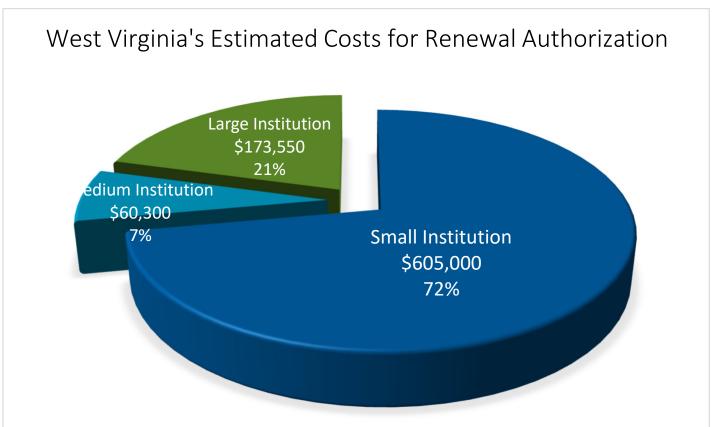
	Small Institution	Medium Institution	Large Institution	Total Estimated Authorization Costs
Estimated Costs	\$22,000	0	0	\$22,000
% of Total Costs	100%	0%	0%	

Virginia Islands' Estimated Savings for Renewal Authorization

State	Estimated Costs	State and NC SARA Costs	SREB Affiliation Fee	Estimated Savings
VI	\$22,000	\$2,000	\$10,000	\$10,000
	45%			







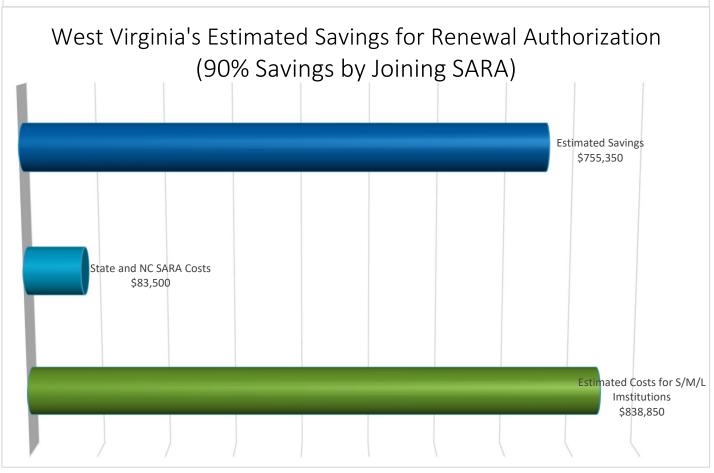


Table 1. Cost Calculation by Institution Size

Cost Category	20 Small	13 Medium	5 Large
Weighted Average State Cost	\$1,067.06	\$1,843.75	\$2,782.95
NC-SARA Cost	\$2,000.00	\$4,000.00	\$6,000.00
Total Average SARA Cost	\$3,067.06	\$5,843.75	\$8,782.95

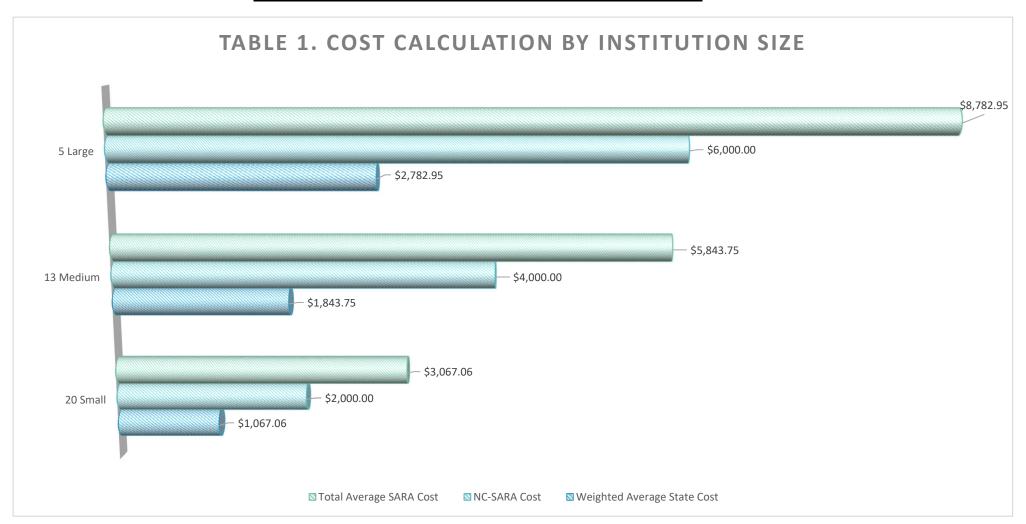
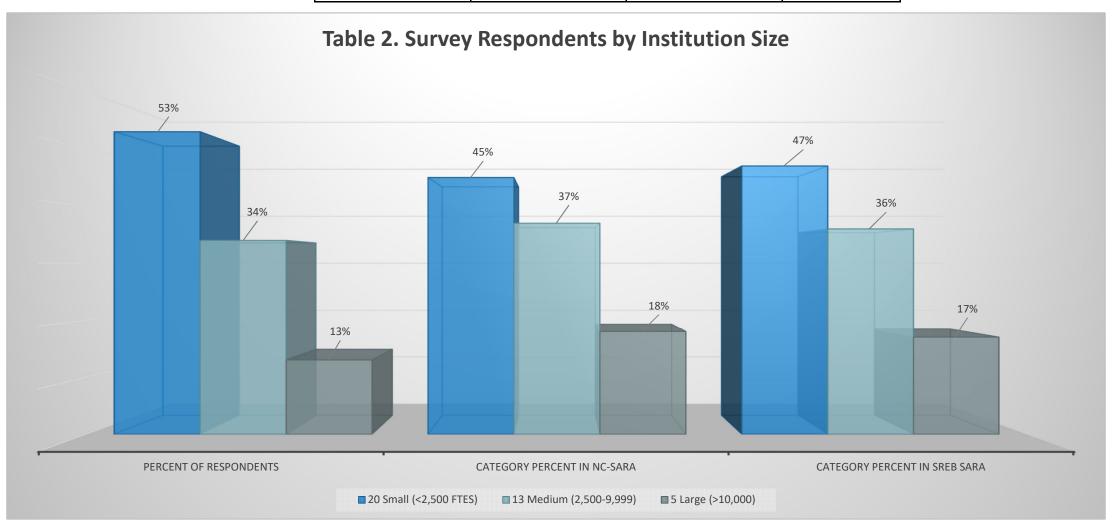


Table 2. Survey Respondents by Institution Size

SARA Size Category	Percent of	Category Percent in NC-	Category Percent
SANA SIZE Category	Respondents	SARA	in SREB SARA
20 Small (<2,500 FTES)	53%	45%	47%
13 Medium (2,500-	34%	37%	36%
5 Large (>10,000)	13%	18%	17%



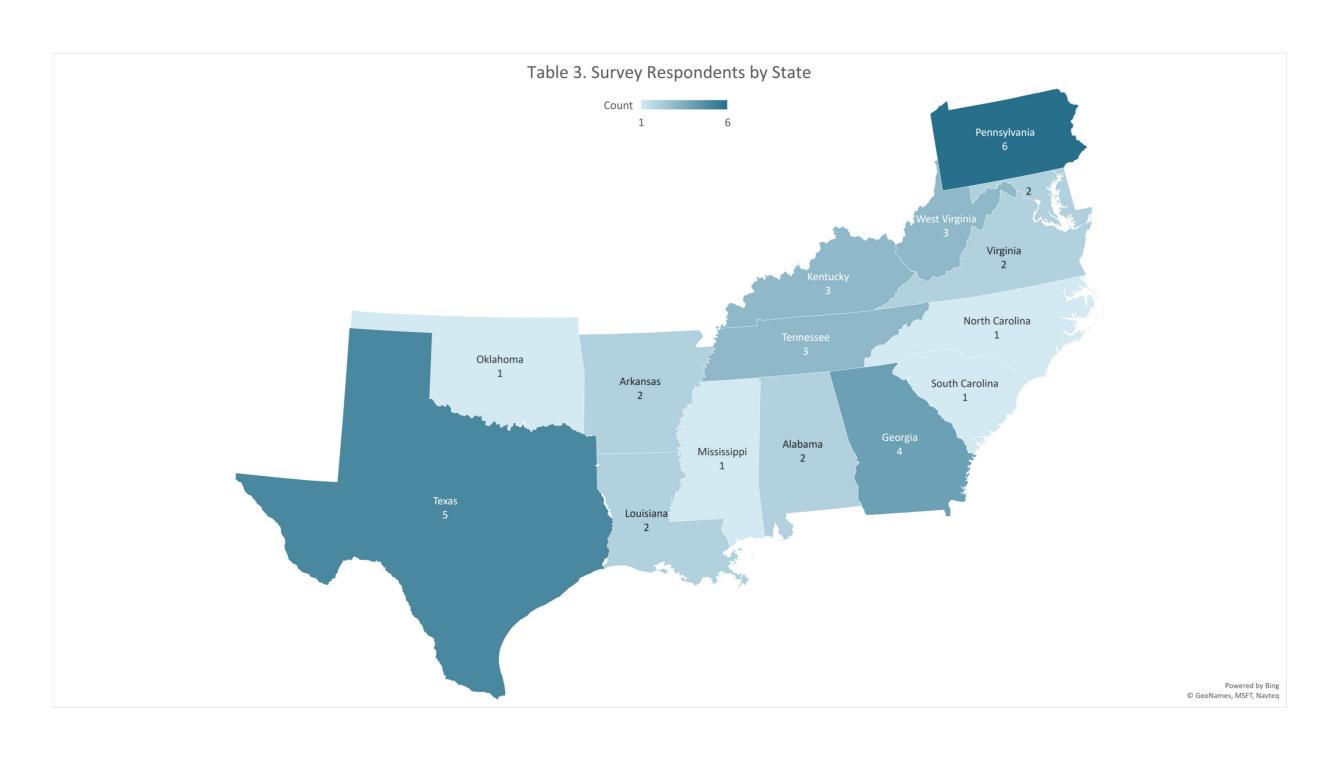
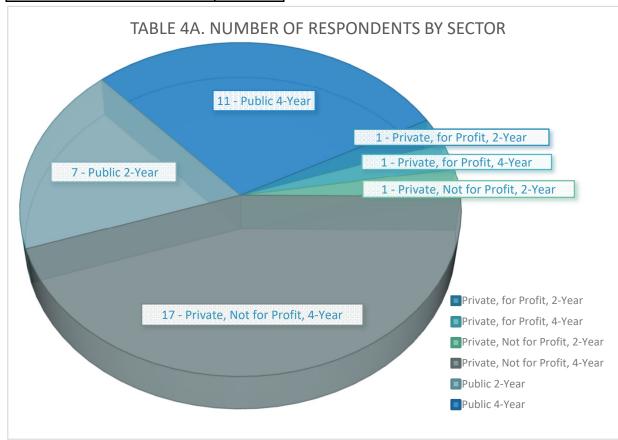


Table 4a. Survey Respondents by Sector

Sector	Count
Private, for Profit, 2-Year	1
Private, for Profit, 4-Year	1
Private, Not for Profit, 2-Year	1
Private, Not for Profit, 4-Year	17
Public 2-Year	7
Public 4-Year	11
Total	38



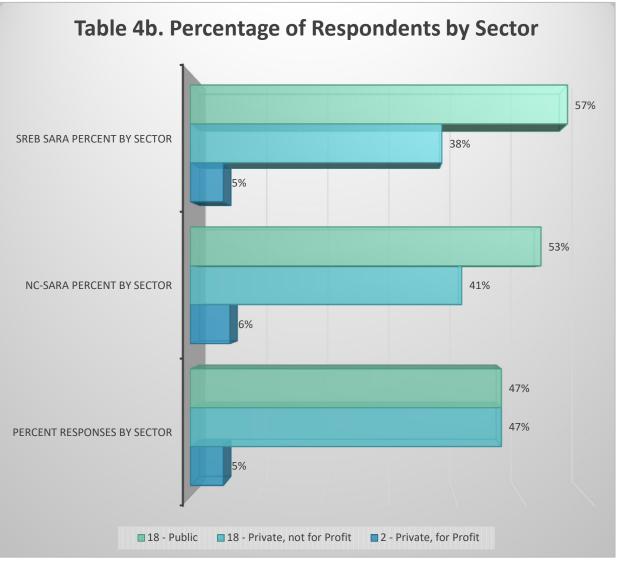


Table 4b. Survey Respondents by Sector

Sector	Percent	NC-SARA	SREB
2 - Private, for Profit	5%	6%	5%
18 - Private, not for Profit	47%	41%	38%
18 - Public	47%	53%	57%

(Not Reflected on Map)

Territory	SARA IHEs
PR	0
VI	1

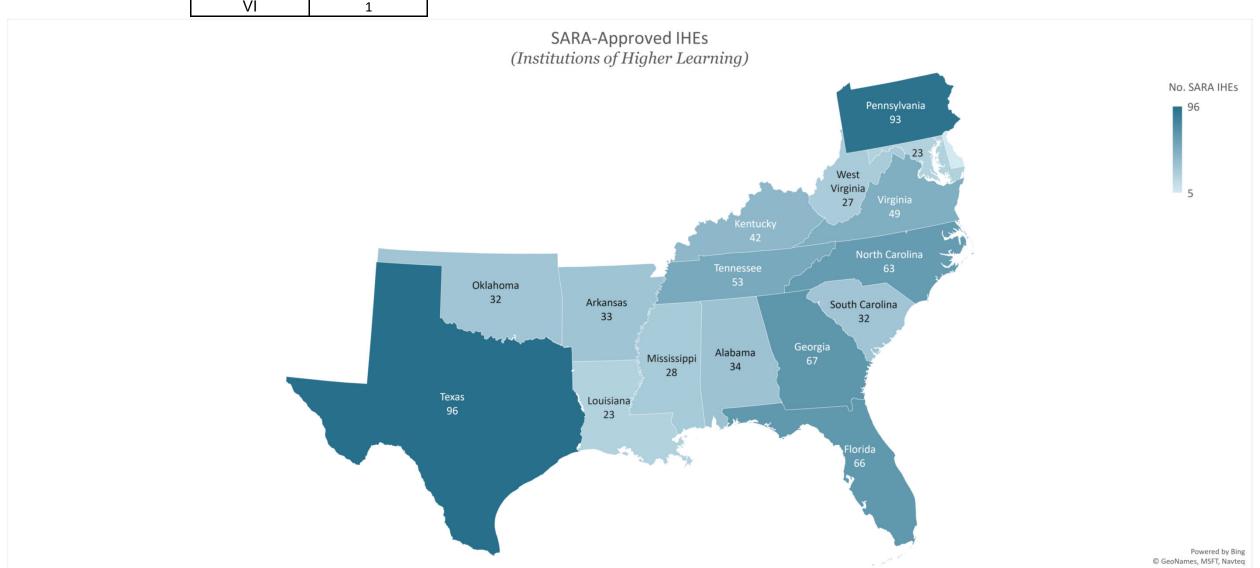


Table 5a. Characteristics of Survey Respondents

Institution Size	# Institutions	Average # of Programs	Average # of OOS Students Served	Average # of States Served
Small	20	6.9	95.6	18.5
Medium	13	12.5	129.7	20.1
Large	5	24.4	512.2	32.6

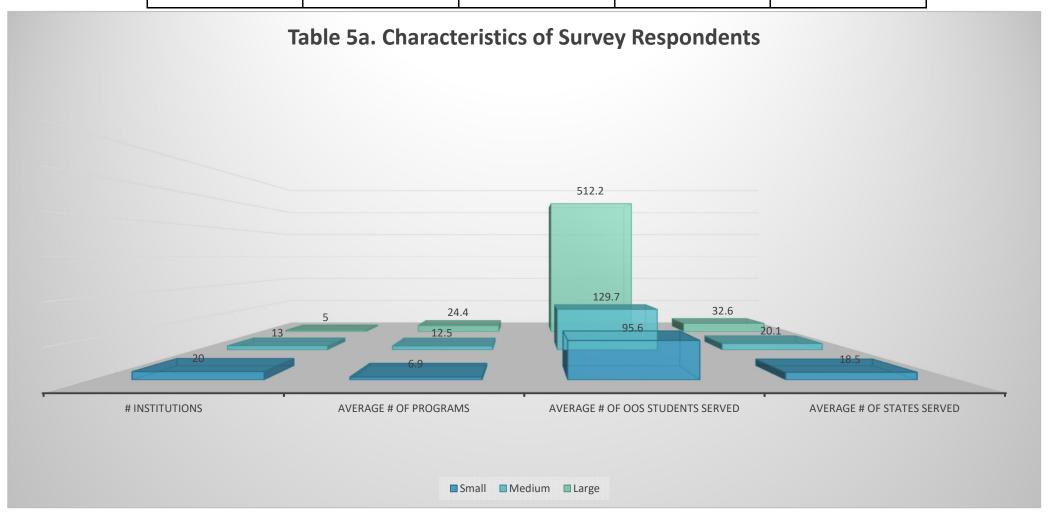
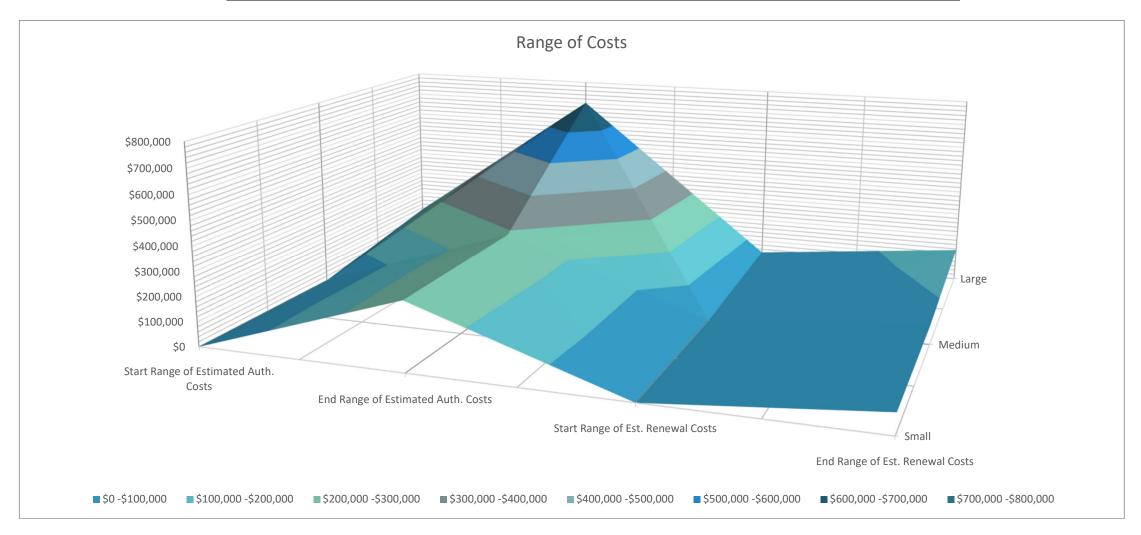


Table 5b. Range of Costs of Survey Respondents

Institution	Start Range of	End Range of Estimated	Start Range of Est.	End Range of Est.
Size	Estimated Auth. Costs	Auth. Costs	Renewal Costs	Renewal Costs
Small	\$0	\$277,240	\$0	\$82,432
Medium	\$0	\$288,150	\$0	\$84,332
Large	\$112,150	\$702,375	\$44,682	\$134,882



A cost multiplier was calculated for each institutional size category. This multiplier is the result of dividing the average estimated authorization cost by the total SARA participation cost.

Table 6. Cost Multiplier Calculation: Initial Authorization

Institution Size	Average Initial	Total SARA	Initial Authorization
Small	\$102,230.55	\$3,244.57	31.5
Medium	\$129,963.15	\$6,191.87	21
Large	\$300,176.00	\$9,129.73	32.9

Table 6. Cost Multiplier Calculation: Renewal Authorization

Institution Size	Average Renewal	Total SARA	Renewal Authorization
Small	\$35,736.33	\$3,244.57	11
Medium	\$41,737.69	\$6,191.87	6.7
Large	\$81,415.33	\$9,129.73	8.9

Table 8. Initial Authorization: Estimated Costs by State

Estimated costs by state		
State	Total State	
State	Costs	
AL	\$6,652,800	
AR	\$2,671,200	
DC	\$2,635,500	
DE	\$625,800	
FL	\$12,642,000	
GA	\$7,941,500	
KY	\$8,407,000	
LA	\$3,265,500	
MD	\$4,662,000	
MS	\$3,155,250	
NC	\$11,508,000	
OK	\$2,805,600	
PA	\$10,420,200	
PR	no report	
SC	\$5,779,200	
TN	\$9,256,800	
TX	\$11,524,888	
VA	\$6,948,900	
VI	\$63,000	

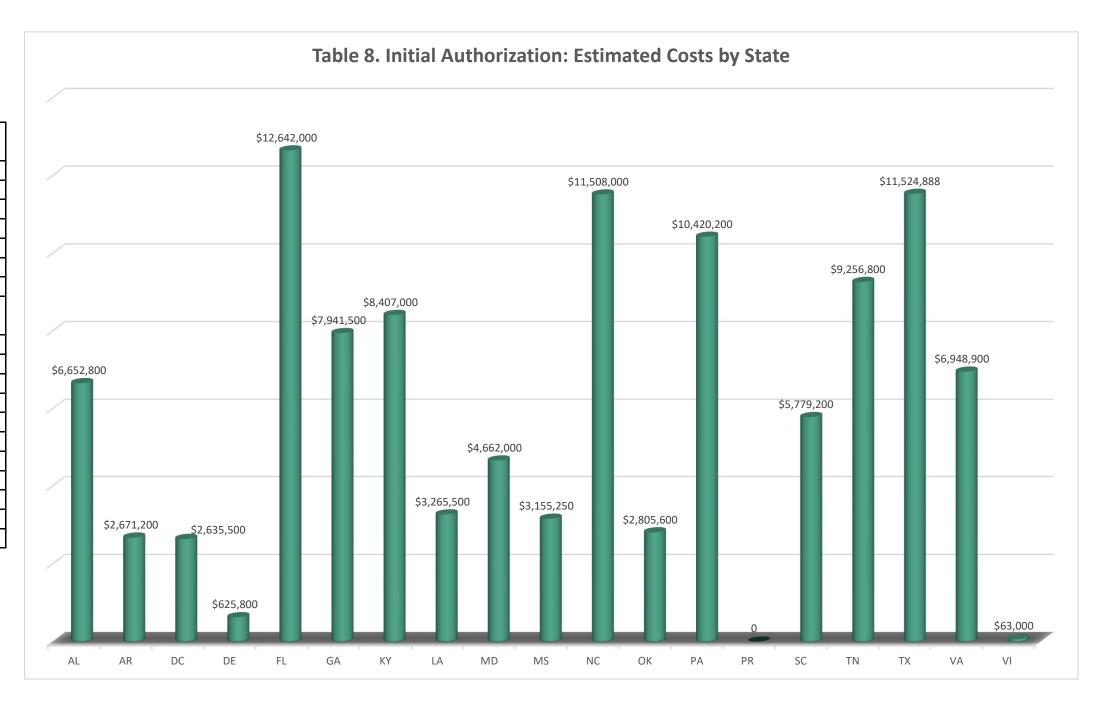


Table 10. Initial Authorization: Estimated Savings by State

	Total Estimated	
State	Savings	
AL	\$6,396,800.00	
AR	\$2,575,200.00	
DC	\$2,500,500.00	
DE	\$603,800.00	
FL	\$12,208,000.00	
GA	\$7,652,500.00	
KY	\$8,101,000.00	
LA	\$3,147,000.00	
MD	\$4,490,000.00	
MS	\$3,027,750.00	
NC	\$11,092,000.00	
OK	\$2,701,600.00	
PA	\$9,977,200.00	
PR	no report	
SC	\$5,555,200.00	
TN	\$8,904,800.00	
TX	\$11,063,587.50	
VA	\$6,699,900.00	
VI	\$51,000.00	
Total	\$109,227,387.50	





Table 9. Renewal Authorization: Estimated Costs by State

State	Total Estimated Costs	
AL	\$2,045,600	
AR	\$863,400	
DC	\$797,500	
DE	\$182,400	
FL	\$3,791,200	
GA	\$2,516,000	
KY	\$2,687,700	
LA	\$1,011,900	
MD	\$1,422,000	
MS	\$989,750	
NC	\$3,601,600	
OK	\$887,200	
PA	\$3,352,200	
PR	no report	
SC	\$1,812,800	
TN	\$2,929,600	
TX	\$3,495,475	
VA	\$2,156,100	
VI	\$22,000	
Total	\$35,403,275	



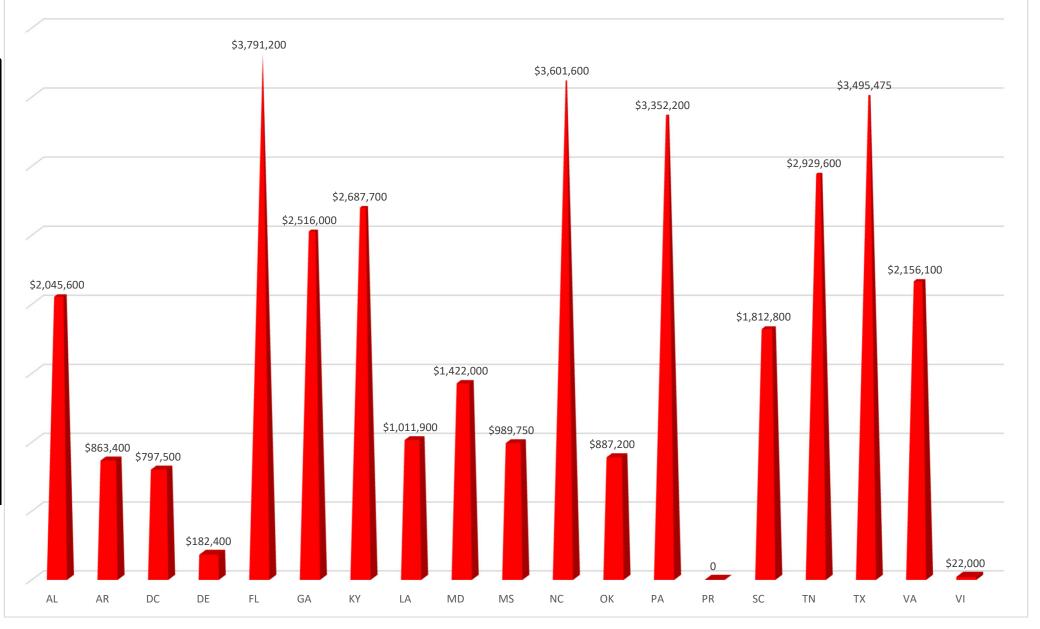


Table 11. Renewal Authorization: Estimated Savings by State

State	Estimated Savings	
AL	\$1,789,600.00	
AR	\$767,400.00	
DC	\$662,500.00	
DE	\$160,400.00	
FL	\$3,357,200.00	
GA	\$2,227,000.00	
KY	\$2,381,700.00	
LA	\$893,400.00	
MD	\$1,250,000.00	
MS	\$862,250.00	
NC	\$3,185,600.00	
OK	\$783,200.00	
PA	\$2,909,200.00	
PR	no report	
SC	\$1,588,800.00	
TN	\$2,577,600.00	
TX	\$3,034,175.00	
VA	\$1,907,100.00	
VI	\$10,000.00	
Total	\$31,102,475.00	

AL

AR

DC

DE

FL

GΑ

LA

MD

MS

NC

OK

PA

PR

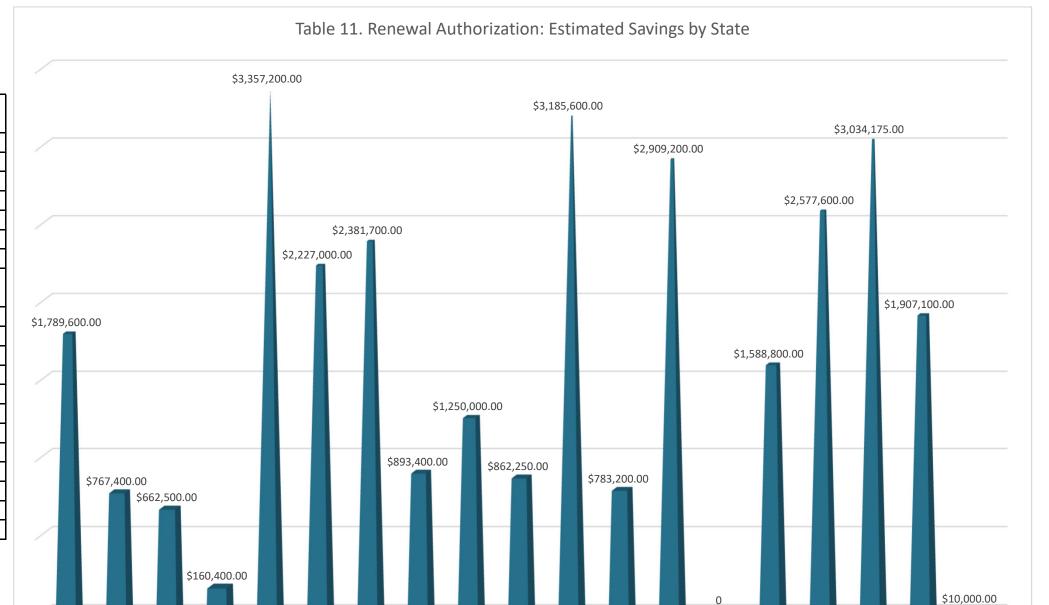
SC

TN

TX

VA

VI



Appendix B. SREB SARA Fees

This table lays out the fees associated with an institution's fulfillment of SARA membership in its own home state.

State	Initial Institutional	Annual/Renewal		
	Authorization Fee	Institutional Fee	Notes	
Alabama	\$2,000-\$6,000	\$2,000-\$6,000	Based on FTES	
Arkansas	0	0	Must be NC-SARA Member	
Delaware	0	0	Must be NC-SARA Member	
District of	\$3,000-\$9,000	\$3,000-\$9,000	Based on FTES	
Florida	\$1,500-\$4,500	\$1,500-\$4,500	Based on FTES	
Georgia	\$1,000-\$5,000	\$500-\$25,000	Application fee based on degree level, annual fee based on % of tuition & fees	
Kentucky	\$3,000-\$7,000	\$3,000-\$7,000	Based on FTES	
Louisiana	\$1,500	\$1,500		
Maryland	\$2,000-\$6,000	\$2,000-\$6,000	Based on FTES	
Mississippi	\$500-\$1,500	\$500-\$1,500	Based on FTES	
North Carolina	\$2,000-\$6,000	\$2,000-\$6,000	Based on FTES	
Oklahoma	0	0	Must be NC-SARA member	
Pennsylvania	\$1,000-\$60,000	\$1,000-\$60,000	Based on Distance Education revenue	
Puerto Rico	\$2,000-\$6,000	\$2,000-\$6,000	Based on FTES	
South Carolina	\$2,000-\$6,000	\$2,000-\$6,000	Based on FTEs	
Tennessee	\$2,000 - \$6,000	\$2,000 - \$6,000	Based on FTES	
Texas	\$425-625	\$425-625	Based on FTES	
Virginia	\$1,000-\$3,000	\$1,000-\$3,000	Based on FTES	
Virgin Islands	0	0		

Appendix A. Simplified State Authorization Fees Schedule

This table lays out the costs associated with obtaining an institution authorization in order to serve students who reside in states other than its own home state (*The states' costs – per institution – for doing business out of its own state, without SARA*).

State	Organization/Agency Name	Initial Authorization Fees	Renewal Authorization Fees	Data Source
Alabama	Alabama Commission on Higher Education	\$2,500	\$1,500	SHEEO SAS
Alabama	Alabama Department of Postsecondary Education	\$2,500-\$15,000	\$2,500-\$15,000	SHEEO SAS
Arkansas	AR Department of Higher Education	\$500-\$3,825	0	AR Dept of HE
Delaware	Delaware Department of Education	\$250	\$250	SHEEO SAS
District of	DC Education Licensure Commission	\$5000 +500 Workshop fee	\$2,500	SHEEO SAS
Florida	FL Commission for Independent Education	\$3,000-\$5,000		
Georgia	Georgia Nonpublic Postsecondary Education Commission	\$2,000-\$5,000 +annual fee	\$1,000-\$25,000	GNPEC
Kentucky	Kentucky Council on Postsecondary Education	\$5,000 +\$200-\$2,000	\$1,000-\$12,000	Cpe.ky.gov
Louisiana	Louisiana Board of Regents	\$1,500	\$1,500	SHEEO SAS
Maryland	Maryland Higher Education Commission	\$7 <i>,</i> 500 +	\$7,500 +	SHEEO SAS
Mississippi	MS Commission on College Accreditation	\$3,100	0	SHEEO SAS
Mississippi	MS Commission on Proprietary School Registration	\$25	\$1,000	SHEEO SAS
North Carolina	UNC Board of Governors	\$5,000	\$1,000	Northcarolina.edu
Oklahoma	Oklahoma Board of Private Schools	\$25 +\$1,200	\$700-\$1,500	SHEEO SAS
Oklahoma	OK State Regents for Higher Education	0	0	SHEEO SAS
Pennsylvania	PA Department of Education	0	0	SHEEO SAS
Puerto Rico	PR Council on Education	\$5,000	\$5,000 +@1,000/unit	SHEEO SAS
South Carolina	SC Commission on Higher Education	\$150-\$5,500	\$115-3750	SHEEO SAS
Virgin Islands	TBD	TBD	TBD	TBD
Texas	Texas Workforce Commission	\$1,001-\$3,000	\$500	SHEEO SAS
Tennessee	TN Higher Education Commission	\$3,000 + \$500/program with Optional	\$500-\$3,500 with Optional	SHEEO SAS
	TN Higher Education Commission	Expedited Authorization - \$9000	Expedited Authorization - \$9000	
Virginia	VA State Council of Higher Education	\$2,800-\$6,300	\$250-\$5000	SHEEO SAS
West Virginia	WV Council for Community & Technical College Education	\$6,000	\$1,000	SHEEO SAS